



Economic Development Business Survey Results

December 2023

Table of Contents

| EXECUTIVE SUMMARY | 03 |
|--|----|
| PARTICIPANTS | 05 |
| BUSINESS RELATIONS WITH ARVADA | 07 |
| PRACTICAL ISSUES IN ARVADA | 22 |
| EMPLOYEE ISSUES STEMMING FROM THE PANDEMIC | 34 |
| SUPPORT FOR ECONOMIC GROWTH | 40 |
| APPENDIX | 46 |





Executive Summary

This report provides insights into how businesses owners and operators feel about their business ventures in Arvada today. In addition, it provides comparisons to the 2021 survey period to assess how attitudes may be shifting over time. That said, it is important to remember that the last survey effort took place during the COVID-19 pandemic. Vaccines were just beginning to make their way to the general population creating a sense of both optimism and trepidation. While this does not negate the ability to compare today's results with those from 2021, it does create a layer of complexity that should be kept in mind.

When looking at this year's results, many of the survey metrics indicate respondents feel less satisfied operating their businesses in the City of Arvada this year than in 2021. When asked about their relationship with the city, very few view it as poor, however, fewer believe it is managing economic growth as well as it has in the past and see it not as business-friendly as it used to be.

But underlying these more global perceptions are increased concerns surrounding crime, homelessness, and to a lesser extent, road construction (often referencing the Ralston Road project). Many say they no longer feel safe in their communities, especially when near Olde Town Arvada, the Light Rail station, the library and various parks.

Additionally, employers are finding it more difficult to hire and retain employees today than in the past. Cost of affordable housing, changes in the workplace environment post-COVID and concerns about crime and homeless all appear to be playing a role in the increased challenge of having a sufficient number of quality employees to run and grow their businesses. As a result, the desire among business owners to continue to grow is less of a priority this year than in 2021.





Background and Methodology

This is the second survey of Arvada Businesses focused on attitudes surrounding economic growth and development, the first being conducted in 2021.

This year's survey includes many of the topics used during the 2021 survey, such as satisfaction with operating a business in Arvada, perceptions about services provided by the City, and support for economic growth. Additional topics were added this year to include perceptions about crime and the City's unhoused population, as well as the ease and satisfaction of working with the City of Arvada.

A total of 327 surveys among Arvada businesses were completed, averaging 13 minutes in length. Participants were selected from a list of businesses provided by the Arvada Economic Development Association (AEDA). Data were weighted by industry classification to more accurately reflect the City's business population. The sample size of 327 for this survey has a maximum margin of sampling error of +/- 5.4 percentage points.

(See Appendix for explanation of survey research terminology.)

Topics Addressed

- Participant demographics
- Relations with the City
- Practical issues
- Employee issues
- Support for economic growth

Business Survey Participants

Participant Characteristics

- 327 Arvada businesses participated in this survey, solicited from a listing of 2,929 active businesses with email addresses, yielding a response rate of 11%.
- Nearly all survey participants are the Owners/CEOs/Presidents of their respective organizations.
- 85% of organizations surveyed are independently owned with a single location. Eight out of ten organizations have fewer than 10 employees.
- Three out of ten businesses have been in business over 20 years, while a quarter have existed for less than three years. Six out of ten have annual revenues of less than \$500K.





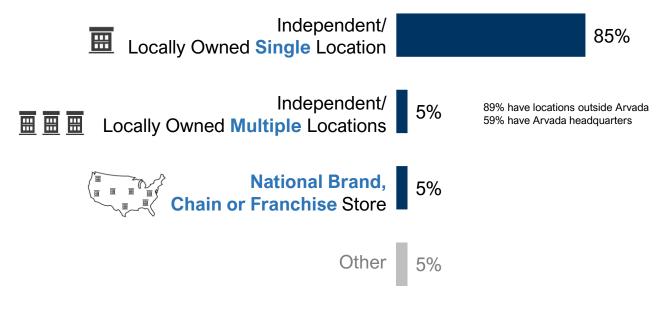
Participant Businesses

Most respondents surveyed are owners, presidents or CEOs of their Arvada-based businesses (86%), 9% were managers/administrators and 3% were accountants/bookkeepers. Six-out-of-ten respondents (62%) indicated that they are also residents of the City of Arvada.

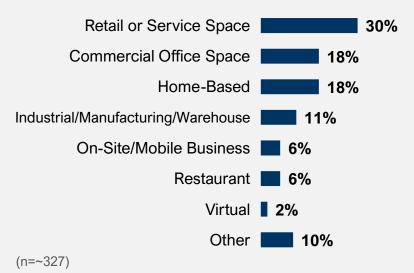
Most businesses reported having only one location (85%), while 10% had multiple locations (5% being national chains or franchises).

Most businesses were in retail/service space (30%), followed by those in commercial office buildings (18%) and home-based businesses (also 18%).

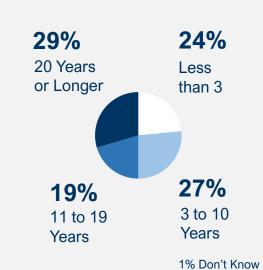
One out of four businesses (24%) have existed in Arvada for less than three years while a similar percentage have been around for 20 years or longer (29%). Most businesses surveyed have annual revenues under \$500K with fewer than 10 employees.



Physical Space

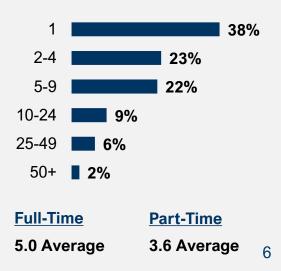


Years in Business



Annual Revenues Less than 62% \$500,000 \$500K to 14% \$999,999 \$1 million to 15% \$3 million \$4 million to 1% \$9 million \$10 million or 2% more 6% Don't Know

Number of Employees



Business Relationships with Arvada

Takeaways

- Respondents typically reported having positive relationships with the City of Arvada. Six out of ten described their relationships as being either "excellent" or "good", while 15% considered it to be "fair," leaving just 6% who rated their relationship with the City as "poor."
- When asked why they rated their relationship the way they did, those viewing their relationship in a positive manner typically did so because of positive encounters they had with City officials while those with negative views would often describe the City as being unfriendly to local business.
- Two key metrics have declined significantly since 2021: overall satisfaction with operating a business in Arvada and considering Arvada an attractive place for a businesses to locate.
- The primary areas where respondents felt the city should help surrounded perceived increases in crime and the unhoused, while performance ratings of the city regarding taxes, permits, licenses, etc. have generally held steady.
- AEDA's ratings remain strong and those who have interacted with either the City of Arvada or AEDA were found to have more positive business relationship scores and are more likely to believe the city can help them be successful.

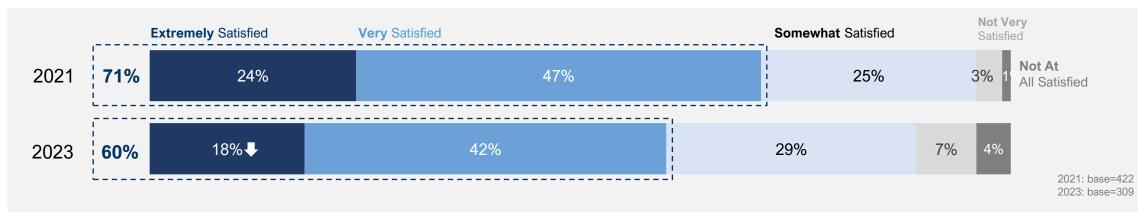




Overall Satisfaction

Satisfaction with operating a business in Arvada is at 60% either "extremely" or "very satisfied" this year, down from 71% in 2021, most of which declined in the "extremely satisfied" category (from 24% to 18%, statistically significant).

"Overall, how satisfied operating a business in the City of Arvada?"



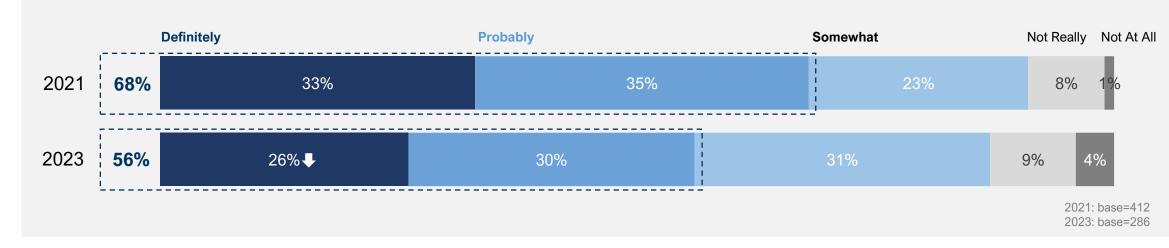
By different business demographic characteristics, the largest declines in satisfaction were seen among those in the retail/service space (-20 points since 2021), newer businesses (those in business fewer than 10 years at about -18 points), those with five or more employees (down approximately 20 points) and those with annual revenues between \$500K and \$1 million (-30 points).

| Business Space | | | Years in Business | | | | Number of employees | | | S Recent Annual Revenue | | | | | |
|---------------------------|--------------------|----------------------|-------------------|--------------------------|----------------------|------------------|---------------------|---------------------|----------|-------------------------|-----------|---------------|---------------------|--------------------|-----------|
| 2023 % (change from 2021) | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Extremely + Very | 54% (-20) | 57% (-9) | 77% (0) | 77% (+6) | 60% (-20) | 58% (-16) | 65% (+2) | 61% (-4) | 73% (+1) | 61% (-8) | 48% (-23) | 51% (-20) | 65% (-8) | 43% (-30) | 59% (-6) |
| Extremely Satisfied | 17% (-6) | 9% (-19) | 40% (+13) | 15% (+7) | 21% (-11) | 26% (0) | 15% (+2) | 11% (-13) | 26% (0) | 18% (-3) | 11% (-17) | 11% (-9) | 23% (-3) | 11% (-10) | 11% (-12) |

Location Attractiveness

Similarly, the percentage of respondents who felt Arvada is an attractive place for businesses to locate slipped from 68% in 2021 to 56% this year, with about a quarter giving the top-box rating of "definitely" compared to one-third in 2021.

"Do you think the City of Arvada is an attractive place for businesses to locate?"



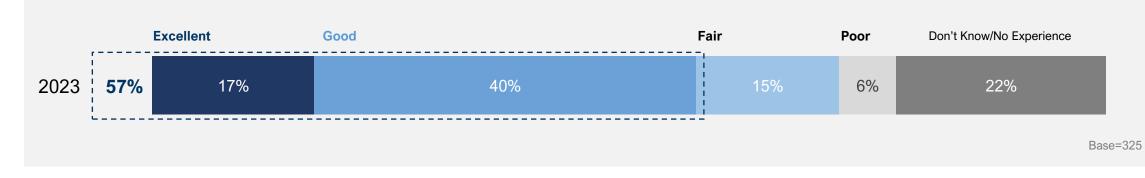
At the top-two box level ("definitely" + "probably") all of the business demographic breakouts show lower ratings this year than in 2021, with a statistically significant decline of 20 points for retail/service businesses. Those in business the least amount of time (<3 years) and longest (20+ years) also posted statistically significant declines, as did those with between five and nine employees, and those with the lowest annual revenues.

| Business Space | | | | Years in Business | | | | Number of employees | | | | S Recent Annual Revenue | | | |
|---------------------------|--------------------|----------------------|----------------|--------------------------|----------------------|------------------|-------------------|---------------------|----------|-----------|-----------|-------------------------|---------------------|--------------------|-----------|
| 2023 % (change from 2021) | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Definitely + Probably | 50% (-20) | 53% (-9) | 65% (-10) | 53% (-20) | 64% (-15) | 61% (-2) | 62% (-6) | 41% (-26) | 61% (-6) | 59% (-11) | 41% (-28) | 60% (-5) | 57% (-12) | 56% (-3) | 49% (-16) |
| Definitely | 31% (-6) | 17% (-16) | 38% (+3) | 17% (+6) | 28% (-17) | 33% (0) | 20% (-6) | 20% (-10) | 32% (+3) | 28% (-7) | 17% (-22) | 21% (-11) | 29% (-7) | 14% (-11) | 21% (-10) |

Business Relationship

This year, several new questions were asked of respondents, including one regarding the strength of their business relationship with the City of Arvada. The most frequently-selected response option was that of "good," chosen by 40% of participants, while 17% chose the most positive rating of "excellent." Only one out of 20 (6%) described their relationship with the City as "poor."

"How would you describe the business relationship you have with the City of Arvada?"



Some of the most positive business relationship ratings are from those with home-based businesses and businesses with earnings of less that \$500k (likely representing overlapping categories). Statistically significant lower scores tended to come from those that have been in business 11 to 19 years with 10 or more employees and earnings between \$500K and \$1 million per year.

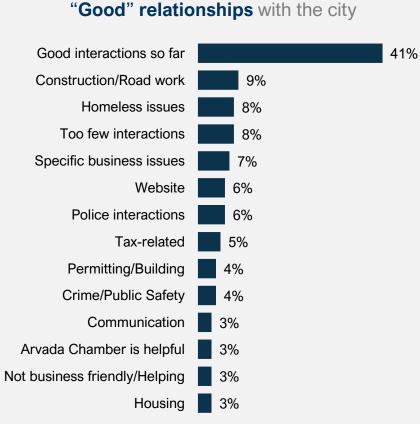
| | Business Space | | | Years in Business | | | Number of employees | | | | S Recent Annual Revenue | | | | |
|-----------|--------------------|----------------------|----------------|--------------------------|----------------------|------------------|---------------------|---------------------|-----|-----------|-------------------------|---------------|---------------------|--------------------|-------|
| 2023 % | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Excellent | 23% | 7% | 24% | 22% | 19% | 18% | 13% | 17% | 20% | 19% | 14% | 10% | 18% | 17% | 14% |
| Good | 40% | 46% | 34% | 50% | 40% | 38% | 42% | 44% | 38% | 41% | 38% | 46% | 41% | 33% | 43% |
| Fair | 17% | 17% | 6% | 10% | 11% | 20% | 11% | 17% | 14% | 14% | 24% | 9% | 13% | 24% | 14% |
| Poor | 6% | 5% | 0% | 4% | 2% | 1% | 15% | 8% | 3% | 3% | 8% | 15% | 3% | 13% | 11% |

Columns may not sum to 100% due to don't know responses which are not shown 10

Relationship **Drivers**

When asked to describe why they feel the way they do about their business relationships with the City, responses vary considerably depending on whether they describe their relationship as positive or negative. Among those who provide a positive rating, most say that is because of good interactions they have had with the City (a sampling of comments follow). Those who describe the relationships less positively are instead most likely to say the City is not business-friendly/not helpful (32%), and/or they will often cite specific issues/interactions they had with the City (25%), or mention issues with road construction, especially along Ralston Road (21%).

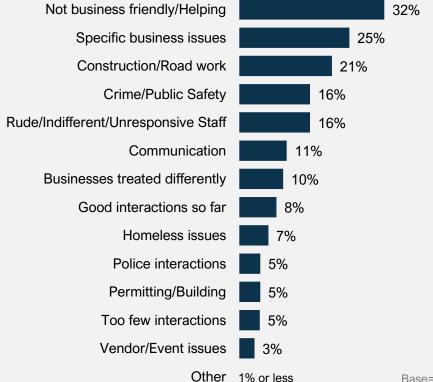
"What has contributed either positively or negatively to the relationship you have with the city?"



Other 1% or less

Those reporting an "Excellent" or

Those reporting "Fair" or "Poor" **Relationships** with the city



Base=44

Specific Comments

Good

Interactions

Below are a sampling of comments relating to their business relationships with the city.

"What has contributed either positively or negatively to the relationship you have with the city?"

"We have always felt comfortable going to city employees with any questions or concerns that we have had and felt that we were listened to, and our questions or issues handled in a prompt and professional way."

"The Mayor has been amazing! AEDA, AURA, and the Arvada Chamber, Arvada Visitor Center have also been incredible resources."

"I've had a pretty good working relationship over the years. Most everyone I've dealt with is friendly, fair and understand the problem of owning a business."

"It's a newer relationship and my business doesn't fit into the typical categories/classifications/rules but everyone I've spoken with has been very kind and willing to try to help figure out how to help."

"Communication is great and business community outreach is as well! The sales tax return portal is also very user friendly."

"As a business operating on Ralston Road, the city has done NOTHING to help me with the construction. It compensated the property owners but NOT the business owners. I have lost business and feel unheard and not important to a main business corridor. Commercial business space is not doing well, and small businesses have taken a tremendous hit in and after COVID. It would be nice to feel that a small town supports their small businesses."

Construction / Road Work

"The very long-running construction projects on the two roadways that affect our office most have been seriously negative for our business. First, there were a couple of years of construction on Carr Street in front of our office and now the work on Ralston Road seems to be endless. I have a great deal of trouble imagining why it should take so long. It seems ridiculous to me and makes me less and I'm less satisfied with how the job has been run."

"Lack of any relationship with community leaders....we have endured two years of road construction, and the project is still unfinished. The experience we have had with the Hamon Construction crew is less than stellar...they are not a very safe company....many violations!"

"The construction on Ralston Rd has negative affected my business. My revenue has been 1/3 of what it usually has been. There hasn't been any communication about what roads will be open on any given day...It feels like the city doesn't care about small businesses. I have reached to see if there is any assistance available and couldn't find any resources."

Specific Comments

"What has contributed either positively or negatively to the relationship you have with the city?"

Not Business Friendly "Dealing with the planning department and permitting department has been unnecessarily difficult. It has made me slow down the growth of my company and the development of the property. It is very surprising how many other business owners have had a similar experience in a city that seems to pride itself on being business friendly."

"City choices and rules make no sense and prohibit small businesses from thriving."

"The permitting process is quite cumbersome. The technology that supports the process is very archaic and doesn't facilitate smooth communication. Getting approvals for simple things can be very convoluted and adherence to letter of the law rather than intent of the law makes it feel like business is stifled rather than promoted in a responsible fashion."

"I find the city is hard to work with and hard to communicate with. When I bought my building and did my built out- the city was very difficult to work with and move the project forward in a timely fashion."

"It has been hard to work with the city on projects in progress or to be done in Arvada. The management of the city has been about growth rather than looking at how much business is producing within the city Limits."

"Lack of respect for businesses that have thrived and continue to thrive; with all resources and attention being given to new businesses that don't last long enough to even have a mailing address! Extremely poor communication and leadership. Very biased to any business that is not a bar or a restaurant. Would move locations however the cost to relocate far exceeds anything that this business is willing to spend."

"I have not been able to begin remodeling my building. The building and planning department has made it so long and drawn out that I will have owned and been paying on the building to sit empty for nearly two years. I have had two loans for the build out expire and was forced to reapply after rates have doubled. My building has been vandalized and broken into more than 4 times. This experience has almost caused our original location in Louisville to go out of business."

"City of Arvada is very difficult to work with concerning any type of new construction. Can only talk to city people in their office, they never come on site to see what the exact issues are and how the rules sometimes don't make any sense for the situation. Things like having to have a sidewalk that goes nowhere, planting trees next to a greenhouse (greenhouses - where the sun shining into the greenhouse is the sole goal) and many other really silly things."

Interactions With Arvada

Similar to 2021, about half of all participants said they interacted with the City of Arvada in the past 12 months (46% versus 51% in 2021). Those who did so most often contacted the City for tax-related reasons (29%) followed by permit construction/ zoning issues (18%) and licensing questions/issues (15%).

Satisfaction with interactions with the City were slightly less positive than in 2021, with 61% describing their experiences as "excellent" or "very good," six points lower than 2021 (although not statistically significant).

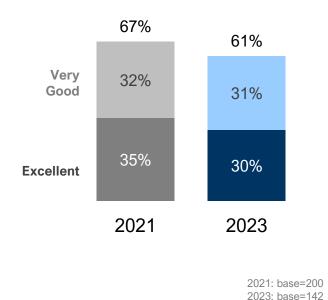
Nonetheless, having an interaction with the City appears to improve how these businesses view their relationship with the City. Those who have had any interaction within the past 12 months report stronger business relationship scores than those who did not (62% versus 51%). They also are more likely to believe the city can help their businesses (72% vs. 53%) and are more likely to consider Arvada to be an attractive place for a business to locate (62% vs. 47%).



Have interacted with the City of Arvada in the past 12 months

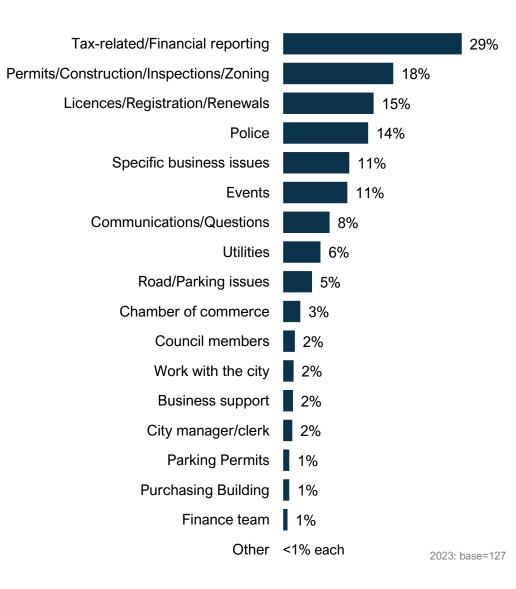
Comparable to the 51% rating in 2021

Interaction Rating



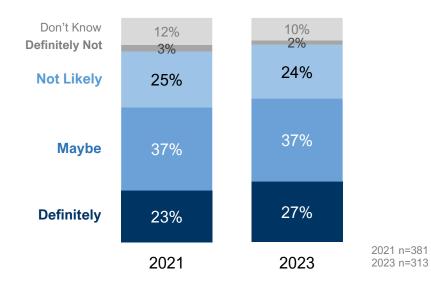
"In what ways have you recently interacted with the city?"

(coded from comments)



Help from Arvada

"Do you believe the City of Arvada can help you and your business?"

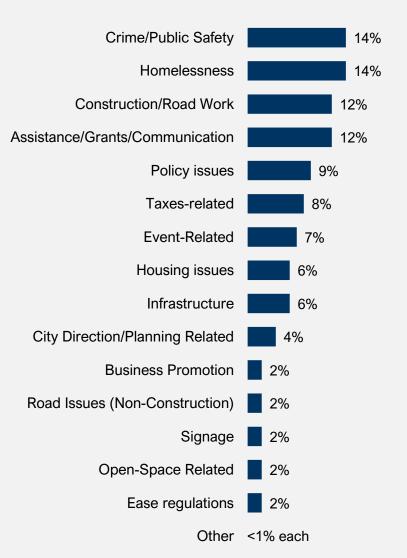


Also similar to 2021, about a quarter of respondents said they "definitely" felt the city could help them and their business, with another 37% responding with "maybe."

When asked what they would like to see from the city to help them be more successful, the top responses were to see the City help with Crime/Public Safety and Homelessness, both mentioned by 14%, whereas the top issues mentioned in 2021 surrounded improve streets/infrastructure and general business support.

"What would you most like to see the city or community provide that would allow you and your business to be more successful?"

(Coded from comments)



66

"Crime prevention. Tougher consequences for vehicle theft/vandalism."

"Get control of the homeless. They use the front door as a bathroom. I have bought 11 plate glass windows and 2 front doors in less than two and half years in business. Nothing is being done about It. I'm considering selling my business because of it."

"Be done with road construction. It has dragged on long enough and poorly thought out and executed. My customers complain about the length nonstop. It has interfered with my business."

Specific Comments

Below are a sample of respondent comments about what could help them and their businesses be more successful.

"What would you most like to see the city or community provide that would allow you and your business to be more successful?"

Crime/ Public Safety

Unhoused

"Greater police presence with enforcement and prosecution of dug and property crimes, not just violent crimes. Homelessness, shoplifting, car thefts and break-ins, among other crimes will grow if they are not investigated and prosecuted. In the past we haven't been able to get police to even take a report when car windows are broken and items are stolen. Smaller crimes need to be taken seriously and shouldn't be ignored. Also, the homeless problem at some point needs a more hardline approach. Perhaps local laws don't allow them to be removed, but minor drug offenses by these people could be more seriously dealt with and prosecuted. Perhaps then they would move to more inviting areas."

"Better law enforcement. Don't allow Arvada to go down the drain that Denver/Aurora/etc. are going down. Prosecute crime. CO is third highest in auto theft - the city needs to actively combat that."

"More police presence"

"Hands down get this homeless issue under control in Olde Town. I don't think it is currently impacting business, but I think we may be on the verge. More and more we not only hear customers talking about it ... but we are actually seeing it. Twice in two weeks we have had to call the cops on people who were clearly under the influence. Both were removed ... one by ambulance. It is getting scary to walk the three blocks from the parking garage to our store. We basically can't make that walk anymore without encountering one or more homeless people. A year ago, you might run across a homeless person once or twice a week and they were usually just passing by. These homeless are aggressive and in your face. One came into our store and asked for money for food and when we said no ... he said we were racist and he'd f\$%# us up. He stood in the doorway yelling this. Thankfully, no one was in the store at that moment."

"The homeless are moving in and leaving their trash, doing drugs, dealing drugs, screaming and yelling and leaving their animals unattended. It's embarrassing and disgusting. Our elected officials need to do something about it. Old town could be such a nice area and it's becoming an unsafe dump. Shame shame!! Clients comment all the time. It makes for a very uncomfortable environment!"

"I would like to see a deeper dive into dealing with our current homeless and crime here on the streets, not bringing homeless from other areas to fill the spots of new apartments."

"Address the homeless problems!"

Specific Comments

"What would you most like to see the city or community provide that would allow you and your business to be more successful?"

Construction/ Road Work

"Finish road construction that has been going on (the same road) since 2019. Quit eliminating access for my customers. What happened to the Olde Town vibe? Nothing in the area resembles the good old days...anything new is modern looking (although it's funny because so many historical buildings had restrictions on alterations but somehow there is nothing historical about Olde Town any longer)."

"Finish Ralston Road Construction. Get rid of all the nonsense like temp traffic circles and speed bumps. Its so oppressive."

"Detailed road work plans and dates for completion. We have received notifications for our road to be closed next week and it was closed that day. This road work in Arvada really is a joke."

"Finish the road construction on Ralston Rd. It's offensive how long it has taken and completely unsatisfactory to small business. It's like you don't want small business to succeed on Ralston Rd.

"It would be nice to receive any possible grants or financial assistance from the city to help grow and sustain the business with the inflation we're currently experiencing."

"Grants for solopreneurs or opportunities for networking, growth opportunities etc. At some point, I would love to get an office in Arvada, just have not found the right location."

"Studio space for artists to share and interact with each other. Start up support with no cost or very low cost studios where the public can interact with artists."

"More Communication! What is going on? What programs are out there?"

"A dedicated staff member who could reach out to me and tell me about programs that could help my business."

"More business resources putting employers in connection with potential employees."

Assistance/ Grants/ Communication

Help from Arvada

The types of businesses most likely to have interacted with the city are those in retail/service and industrial/warehouse spaces, both at 51%, with those in industrial/warehouse spaces having more favorable interactions with the City (69%, second only to home-based businesses' rating of 76% versus 55% for retail/service businesses). However, when it comes to the types of businesses that most strongly believe the City can help them, retail/service businesses, those who have been in operation for less than three years, those with just a single-employee and those earning less that \$500K annually top the list.

Among the suggestions mentioned for help, retail/service businesses were most likely to mention crime/public safety (28%), while newer businesses are more likely to mention assistance/grants, policy issues and help with taxes (each about 20%).

| | $\bigcirc \bigcirc$ Business Space | | | | Years in Business | | | | Number of employees | | | | S Recent Annual Revenue | | |
|-------------------------------------|------------------------------------|----------------------|----------------|--------------------------|----------------------|------------------|-------------------|---------------------|---------------------|-----------|-----------|---------------|-------------------------|--------------------|-------|
| 2023 % | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Interacted with city | 51% | 33% | 48% | 51% | 60% | 41% | 43% | 42% | 42% | 47% | 49% | 49% | 43% | 60% | 49% |
| Interaction rating | 55% | 50% | 76% | 69% | 73% | 63% | 43% | 54% | 71% | 74% | 40% | 50% | 70% | 32% | 63% |
| | | | | | | | | | | | | | | | |
| Believe city can help | 72% | 45% | 61% | 70% | 78% | 74% | 52% | 52% | 72% | 59% | 50% | 71% | 69% | 49% | 63% |
| Crime/Public safety | 28% | N/A | N/A | N/A | 18% | 14% | N/A | 14% | 13% | N/A | N/A | 15% | 15% | N/A | N/A |
| Homelessness | 21% | N/A | N/A | N/A | 12% | 16% | N/A | 15% | 16% | N/A | N/A | 16% | 12% | N/A | N/A |
| Construction/ Road work | 15% | N/A | N/A | N/A | 4% | 14% | N/A | 20% | 10% | N/A | N/A | 5% | 13% | N/A | N/A |
| Assistance/Grants/ Communication | 10% | N/A | N/A | N/A | 7% | 23% | N/A | 7% | 9% | N/A | N/A | 3% | 15% | N/A | N/A |
| Policy issues | 10% | N/A | N/A | N/A | 8% | 19% | N/A | 5% | 10% | N/A | N/A | 14% | 9% | N/A | N/A |
| Taxes-related | 18% | N/A | N/A | N/A | 18% | 0% | N/A | 14% | 3% | N/A | N/A | 10% | 4% | N/A | N/A |
| Event-related | 0% | N/A | N/A | N/A | 9% | 12% | N/A | 0% | 9% | N/A | N/A | 0% | 8% | N/A | N/A |

AEDA Ratings



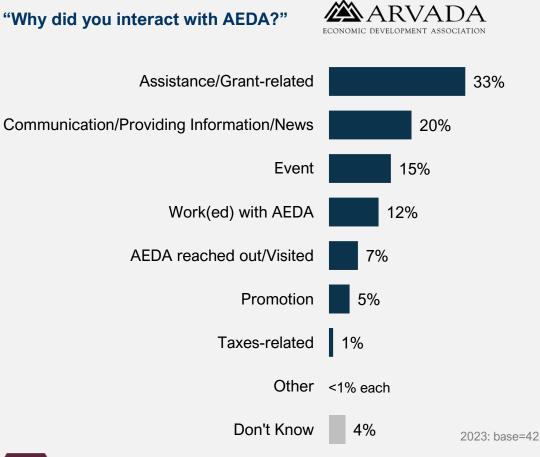
Impressions and awareness for AEDA have held steady over the past two years, with 55% aware of and 42% having a top-two box impression rating of the association this year (up slightly from 38% in 2021).

A quarter of participants (23%) said they had interacted with AEDA in the prior 12 months, just slightly fewer than in 2021 (29%), and those who have done so are seven times more likely to have an "excellent" impression of AEDA (48% versus 7%). Those who have interacted with AEDA are also more likely to feel they have a positive relationship with the city (+10 points higher) and to believe that the City can help them (+29 points higher).



AEDA Specific Interactions

When asked what led them to interact with AEDA, a third of respondents (33%) said they were seeking assistance or grants, while 20% said they were looking for information. In addition, 15% said they attended an AEDA event and another 12% worked directly with AEDA in some capacity.



66

"They have helped me with navigating the city and dealing with issues or lack or communication from the city. They have provided insight into opening a new business in Arvada and have helped with spreading the word since we have been open."

"AEDA was our very first interaction when we were deciding to relocate our business from Denver to Arvada. We still keep in touch with AEDA one a regular basis to check in on future developments."

"[They] are always giving us resources and information."

"[They] did a business check in."

"AEDA routinely refers possible new tenants."

"We were looking for available commercial space."

"I have a grant awarded from AEDA and interact with [them] and used to interact with [them] at ribbon cuttings at my shopping center, and at various Chamber events. They are exceptional."

"AEDA held an event at our location."

"50th anniversary celebration"

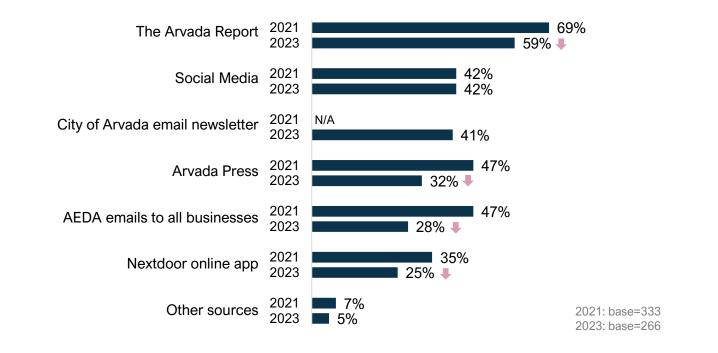


"How do you get news or information about what is happening in Arvada?"

News Sources

When seeking information about Arvada, participants are most likely to use The Arvada Report (59%), followed by social media and the City of Arvada email newsletter (both about 40%).

Several news sources were mentioned less frequently than they were in 2021, with the largest decline occurring for AEDA's emails (down 19 points during this time), especially among businesses with two to nine employees (declines of at least 30 points).



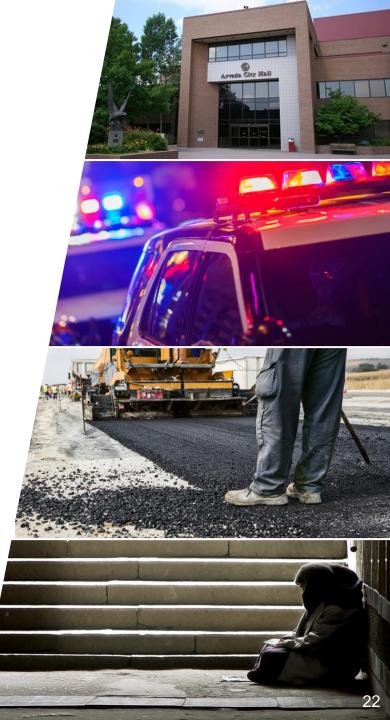
| | $\bigcirc \bigcirc$ Business Space | | | Years in Business | | | Number of employees | | | S Recent Annual Revenue | | | | | |
|---------------------------------|------------------------------------|----------------------|----------------|--------------------------|----------------------|------------------|---------------------|---------------------|-----------|-------------------------|-----------|---------------|---------------------|--------------------|-----------|
| 2023 % (change from 2021) | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or more | Less than \$500K | \$500K to <\$1M | \$1M+ |
| The Arvada Report | 47% (-18) | 71% (+11) | 71% (-3) | 64% (-11) | 39% (-12) | 52% (-10) | 77% (-2) | 72% (-4) | 63% (-13) | 63% (+4) | 51% (-16) | 56% (-11) | 61% (-8) | 65% (-1) | 55% (-14) |
| Social Media | 40% (+1) | 35% (-15) | 52% (+3) | 30% (-1) | 45% (-9) | 41% (-2) | 54% (+10) | 32% (-2) | 46% (+1) | 43% (+8) | 35% (-4) | 39% (-13) | 46% (1) | 49% (8) | 20% (-17) |
| City of Arvada email newsletter | 44% (N/A) | 34% (N/A) | 36% (N/A) | 51% (N/A) | 37% (N/A) | 54% (N/A) | 26% (N/A) | 43% (N/A) | 40% (N/A) | 34% (N/A) | 54% (N/A) | 36% (N/A) | 38% (N/A) | 42% (N/A) | 51% (N/A) |
| Arvada Press | 21% (-9) | 24% (-30) | 53% (-23) | 35% (-21) | 27% (-21) | 38% (-3) | 19% (-27) | 42% (-14) | 44% (-19) | 30% (-10) | 27% (-5) | 18% (-22) | 39% (-15) | 25% (-16) | 14% (-23) |
| AEDA emails to all businesses | 35% (-25) | 36% (-20) | 24% (-8) | 25% (-25) | 24% (-18) | 39% (-10) | 18% (-28) | 27% (-21) | 28% (-3) | 19% (-31) | 39% (-37) | 28% (-22) | 26% (-17) | 42% (-29) | 28% (-24) |
| Nextdoor online community app | 16% (-11) | 31% (-7) | 47% (-10) | 17% (-13) | 21% (-20) | 26% (-12) | 30% (-6) | 24% (-4) | 33% (-15) | 31% (+1) | 13% (-11) | 12% (-13) | 32% (-10) | 17% (-18) | 8% (-14) |

Practical Issues in Arvada

Key Insights

- Respondents were significantly less likely to give top ratings to the City this year when it comes to service-oriented attributes such as crime/public safety, effectively managing transportation issues and dealing with homelessness.
- Crime and homelessness stand out as being of particular concern, with over a third of respondents saying they have been impacted by crime and half by homelessness. Those who said they have been impacted by either provide lower satisfaction ratings with the City and are less likely to consider Arvada an attractive place for businesses to operate.
- Most respondents felt that crime and homelessness in Arvada are "getting worse" and when mapping business locations that have been impacted by one or the other, Olde Town stands out the most.
- When asked to comment on these issues, respondents were most likely to talk about current policies towards crime and the unhoused, often feeling they were ineffective, and a desire to see new solutions. However, only one-fifth of respondents were aware of Arvada's Task Force that has been created to help address issues surrounding homelessness and seven out of ten said that knowing this task force exists helps them believe the city is making strides that will help improve the situation.



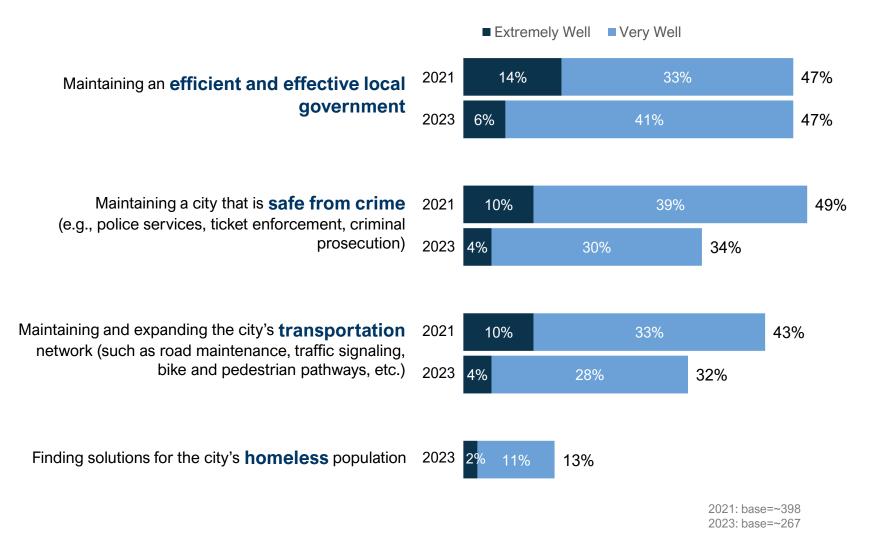




Of the City services shown to the right, respondents rated all less positively at the topbox level ("extremely well") than in 2021. About one out of twenty gave a top-box rating for *maintaining an efficient and effective local government, a city safe from crime* and *the transportation network,* compared to ratings of 10% or higher in 2021.

However, at the top-two box level ("extremely" + "very well"), *maintaining an efficient and effective local government* held stable with 2021, while *keeping the city safe from crime* and *managing the transportation network* declined when combining these categories.

A new service was added this year, asking how well they feel the City is providing *solutions for the city's homeless population*, which received the lowest performance rating. Just 13% gave a top-two box rating and only 2% said the City was doing this "extremely well." "How well do you think the City of Arvada is providing the following services to the business community?"





Service Ratings

Businesses working in the industrial/ warehouse sector were the only ones to give the City higher ratings this year than in 2021, with significantly improved scores for the way in which the City is *maintaining an efficient and effective government* and for its efforts surrounding Arvada's *transportation network*.

Lower ratings are seen from many of the smaller businesses with two to nine employees and those with annual revenues of under \$1 million per year, especially when it comes to the issues of crime and transportation.



Business Space

| 2023 % (change from 2021) % Extremely + Very Well | Retail / Service | Commercial Office | Home- Based | Industrial / Warehouse |
|--|---------------------|----------------------|----------------|---------------------------|
| Safe from Crime | 37% (-15) | 17% (-26) | 36% (-16) | 43% (+7) |
| Efficient/Effective Gov't. | 51% (0) | 31% (-15) | 49% (0) | 75% (+42) |
| Transportation | 30% (-18) | 17% (-25) | 39% (+5) | 58% (+34) |
| Homeless solutions | 17% (N/A) | 9% (N/A) | 14% (N/A) | 13% (N/A) |



| 2023 % (change from 2021) % Extremely + Very Well | Less than 3 years | 3 to 10 Years | 11 to 19 Years | 20 or more years |
|--|----------------------|------------------|-------------------|---------------------|
| Safe from Crime | 34% (-27) | 37% (-9) | 32% (-9) | 32% (-18) |
| Efficient/Effective Gov't. | 54% (-10) | 53% (+5) | 39% (+1) | 42% (-1) |
| Transportation | 34% (-34) | 36% (-7) | 33% (+3) | 26% (-9) |
| Homeless solutions | 14% (N/A) | 16% (N/A) | 8% (N/A) | 11% (N/A) |

Number of employees

| 2023 % (change from 2021) % Extremely + Very Well | 1 | 2 to 4 | 5 to 9 | 10 or More |
|--|-----------|-----------|-----------|------------|
| Safe from Crime | 42% (-6) | 28% (-22) | 24% (-27) | 36% (-12) |
| Efficient/Effective Gov't. | 54% (+16) | 42% (-10) | 40% (-13) | 48% (-6) |
| Transportation | 43% (+7) | 30% (-15) | 12% (-36) | 34% (-13) |
| Homeless solutions | 18% (N/A) | 15% (N/A) | 4% (N/A) | 10% (N/A) |

Recent Annual Revenue

| 2023 % (change from 2021) % Extremely + Very Well | Less than \$500K | \$500K to <\$1M | \$1M+ |
|--|---------------------|--------------------|-----------|
| Safe from Crime | 35% (-18) | 17% (-30) | 36% (-6) |
| Efficient/Effective Gov't. | 46% (+2) | 39% (-12) | 54% (+1) |
| Transportation | 32% (-14) | 27% (-15) | 33% (-2) |
| Homeless solutions | 15% (N/A) | 3% (N/A) | 13% (N/A) |

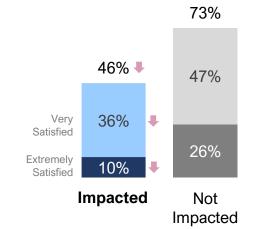


Impacts of **Crime and The Unhoused**

Just over one-third of participants (35%) reported that their business has been impacted recently by crime (in the past 12 months), while half (47%) said they have been impacted by homelessness in the last 12 months.

Those who have been impacted in either way have significantly lower overall satisfaction with operating a business in Arvada and are less likely to view Arvada as an attractive location for businesses to operate.

> 47% "Yes"



Overall satisfaction

with operating a business

in Arvada

I.

40% 🖊

31%

9%

Impacted

Verv

Satisfied

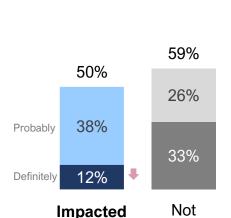
72%

48%

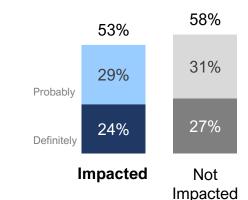
24%

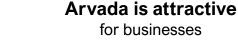
Not

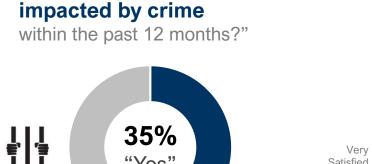
Impacted



Impacted







Extremely Satisfied

2023: base=304

"Has your business been

"Has your business been

impacted by homelessness

"Yes"

within the past 12 months?"

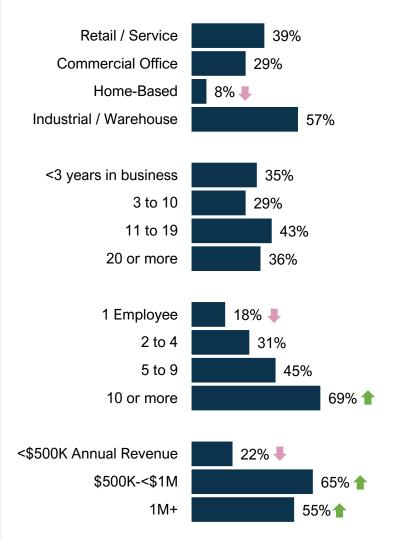
2023: base=303

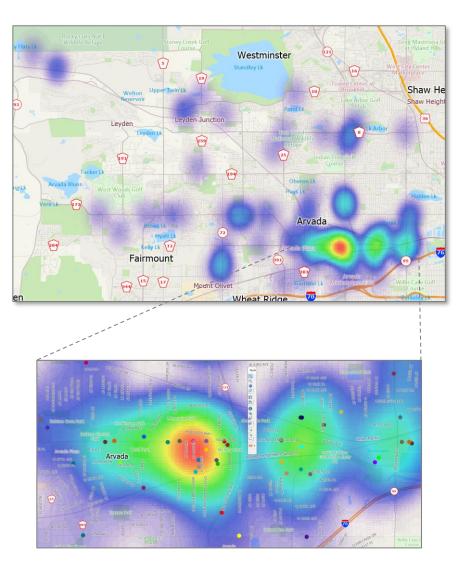


Most Impacted by Crime $\frac{1}{2}$

Businesses which were more likely to report being impacted by crime are ones that had more employees (10+), higher annual revenues (\$500k+) and in industrial/warehouse spaces.

When mapping the locations of those who said they had been impacted by crime, Olde Town emerges quite clearly as where businesses have most likely been impacted.







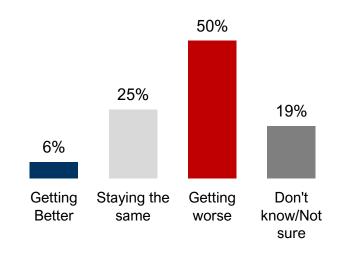
Additionally, 14% of respondents said they have <u>personally</u> been impacted by crime.

26

Perceived Crime Trends

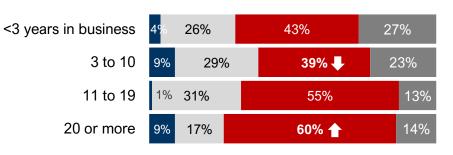
When asked if they believed issues regarding crime in Arvada were getting better, worse, or staying the same, only 6% felt things were getting better whereas half (50%) believed they are getting worse, with the remaining 25% thinking it is holding steady.

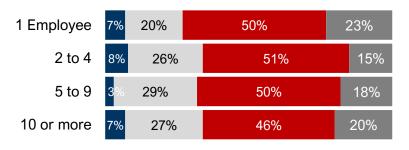
Businesses with 20 or more employees and those with annual revenues in the \$500K to \$1 million range are most likely to say crime is getting worse, at 60% and 74%, respectively. But across all business demographic segments, the most common perception is that crime in Arvada is "getting worse." "Do you believe that issues surrounding crime in Arvada are getting better, worse or staying the same?"

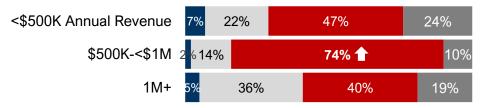


2023: base=304

Retail / Service 10% 26% 44% 20% **Commercial Office** 20% 54% 24% Home-Based 39 16% 60% 21% Industrial / Warehouse 37% 40% 19%







We long for the safety and peace of the Arvada we once knew. The constant worry about potential break-ins at our stores is exhausting. We deserve a secure community.

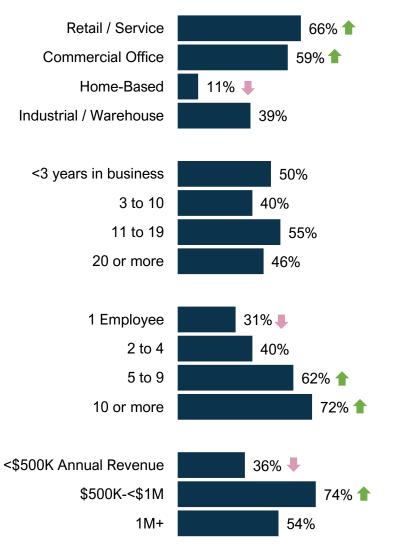


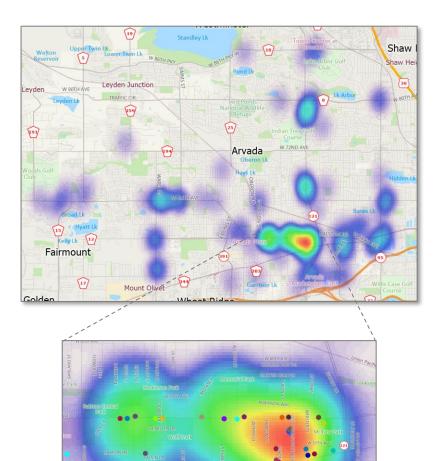
Most Impacted by the Unhoused

When looking at businesses that have been impacted by homelessness, those in the retail/service and commercial office locations are among the most likely to say they have experienced issues with homelessness, as are those with five or more employees and those with annual revenues in the \$500k to \$1 million category.

When mapping business locations which report having been impacted by issues of homelessness, a similar image emerges, with the greatest concentration being near Olde Town.







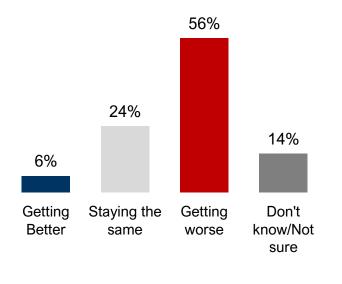
Arvada



28

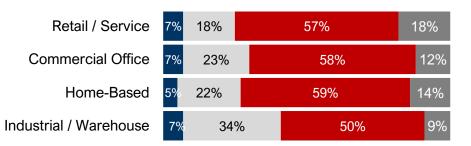
Perceived Unhoused Trends

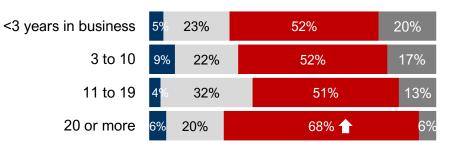
Over half of respondents said they believe issues surrounding homelessness in Arvada are getting worse (56%), with the highest negative rating coming from businesses that have 20 or more employees (68%). "Do you believe that issues surrounding homelessness in Arvada are getting better, worse or staying the same?



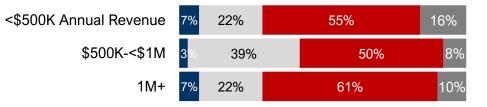
2023: base=303

I am witnessing more and more homelessness and drug use around Old Town Arvada and the Old Town Light Rail station. I feel this is at the heart of Arvada and is turning people away from wanting to gather in the area, especially with young families. It is a shame to see this happen to the heart of our city.





| Employee | 8% | 20% | 5 | 4% | 18% |
|------------|------------|-----|---|-----|-----|
| 2 to 4 | 7% | 23% | | 59% | 11% |
| 5 to 9 | 4% 2 | 21% | (| 64% | 11% |
| 10 or more | 4 % | 36% | | 47% | 13% |



1



In Participants' **Own Words**

When asked to share any thoughts about crime or homelessness, respondents were most likely to say they would like to see new solutions because the current policies are not working (24% of comments). Many mentioned specific incidences that directly impacted their businesses (19%), and 18% simply stated that it's getting worse or mentioned a specific area such as Olde Town, the library or the light rail station as being especially problematic.

"Please feel free to share any comments you would like to make regarding crime and/or homelessness in Arvada."

(Coded from comments)

| Need new solutions/Current policies ineffective | | 24% |
|---|------------|-------------|
| Specific personal/business incidents | 19% | |
| It's Gotten/Getting worse | 18% | |
| Specific Area Mentioned | 18% | |
| Need to provide them services/Help | 11% | |
| People don't feel safe/Are scared/Uncomfortable | 10% | |
| More/Better police needed | 9% | |
| Not considering locations/Looking at relocating | 7% | |
| Task force-related | 5% | |
| Homelessness is complicated | 4% | |
| Decreasing/See positive signs | 4% | |
| No one is helping, including police | 3% | |
| Need to remove them | 3% | |
| Police are not always the answer | 3% | |
| Just too many/They've taken over | 3% | |
| Arvada is making an effort, but too challenging | 3% | |
| Federal/National issue | 2% | |
| Don't know | 1% | |
| Other comments | <1% each 2 | 023: base=1 |

"We can't be the hub for homeless people and expect businesses to want to conduct business. I feel sorry for the homeless and have tried to help but the fact is the homeless come here because they believe Arvada can help. You all care more about the homeless then businesses sometimes."

"I would like to see more solutions to provide services for the unhoused. Lockers, internet/computers to apply for government help, showers, laundry services... while we may not be able to get them off the streets, we can provide basic human services to help make their lives more humane."

"Customers have talked about it. We have some who have told us they don't like coming to our area anymore."

Specific Comments

"Please feel free to share any comments you would like to make regarding crime and/or homelessness in Arvada."

"Homelessness is an issue, but the solution is not to provide housing without requiring a path to contributing citizens. Arvada should not provide housing without a sobriety and employment requirement. Otherwise, this could wind up being a flop house with impact on local residents and businesses."

Need New Solutions

"I want to see property owners' rights protected. I don't believe in providing things for people who don't want to work. I know we need to help the mentally handicapped and disabled but I am intolerant of the lazy and unwilling to work."

"I understand the desire to move the homeless out of downtown Arvada, but is that solving the problem?"

"Crimes by the homeless population need to be prosecuted to the point that it will have some affect on them. Otherwise, they will just keep doing it."

"This is a national problem that needs to be addressed. While it does impact small communities, I believe the federal gov't must change its practices immediately to fix it in the small communities."

"We had a homeless man come into our office and steal an employee's jacket while that employee was trying to find him a dry blanket in the shop."

"Our building has been broken into by the homeless many times, despite installing cameras and birding it up."

"We have experienced drug use in our parking lot, theft in our salon and physical property damage from homeless individuals."

"Police officers did nothing when we asked for help with a homeless man in our office."

"We get theft from the homeless 24/7 and nothing is done when we call the police."

"Have had homeless sleeping in front of my front door on numerous occasions. Have had them come into office."

"Shoplifting and the lack of a timely response impacts our business."

Specific Incidents

Specific Comments

"Please feel free to share any comments you would like to make regarding crime and/or homelessness in Arvada."

It's Gotten/ Getting worse "Please address the issue promptly and refrain from providing excuses. Businesses should not have to face these challenges. I've lived in the Arvada/Wheat Ridge area for over 43 years, and the transformation over the past five years has been distressing. The city has an obligation to ensure the safety of its streets for both businesses and residents."

"I used to want to have a possible store front or office in Downtown Arvada but with the crime there and the homelessness there in the last year, that is not a viable option anymore. If it gets back to what it used to be I might reconsider that."

"I am witnessing more and more homelessness and drug use around Old Town Arvada and the Old Town Light Rail station. I feel this is at the heart of Arvada and is turning people away from wanting to gather in the area, especially with young families. It is a shame to see this happen to the heart of our city."

"Vehicle theft and graffiti is becoming a regular problem."

"We have had several homeless people around our shopping center leaving garbage, vandalism or causing outbursts. I am glad Arvada is looking to help the issues of that but having officers for that unit will not be enough unfortunately. In the last three years we have seen a large increase in our area along with vandalism."

"I only experience homelessness when using RTD Rail from Olde Town. The situation is frustrating, and I have no tolerance for people sleeping in public parks. They should be given notices common in other jurisdictions and moved out of these areas. As to Crime, our major crime is teenagers engaged in petty theft that is annoying because when they steal our signs, we have to wait weeks to get them replaced."

Specific Area

"I live and operate out of Old Town Arvada, but I can no longer suggest in person meetings in Old Town Arvada due to crime, people openly doing drugs in old town and on sides of the roads, how terrible the infrastructure, road maintenance, and continued look of neglect of the area (looks more ghetto every year), so I take my business anywhere but here because my business is built on reputation and I do not want to be seen as a ghetto/cheap service, or deal with someone having an issue with crime during our coffee or in person meeting. Due to the neglect of Old Town, I will be looking to open a showroom in another city unless things turn around."

"It is very sad to see our welcome to Arvada sign covered with homelessness. My kids are students at Shrine of St. Anne. We are very disappointed with activity that surrounds the school on a daily basis. We loved using our public library and are no longer able to. Also, we loved our park, and are no longer able to use it. My business has been stolen from. Detoured customers. And created a lot of stress for me, my safety and the safety of my employees."

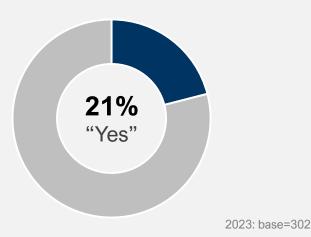
Homelessness Task Force 🖈 Awareness

The task force is an overdue Band-Aid, but the problem is bigger than the resources committed to it.

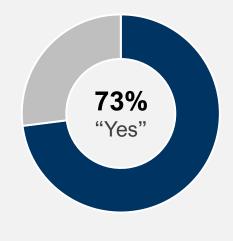
When told the City of Arvada has recently created a task force specifically focused on issues of homelessness, 21% of respondents said they were aware of the task force. However, the news was well received, with three-fourths (73%) saying that knowing this information makes them feel like the City is making positive strides toward improving the issue of homelessness in the City.

"The City of Arvada has recently created a response team of police officers who are focused specifically on issues of homelessness. This team conducts outreach efforts to connect those experiencing homelessness with resources, as well as strategic enforcement efforts when providing such resources becomes ineffective."

"Were you aware of this new team of officers who are focused on the issue of homelessness in Arvada?"









2023: base=301

Ongoing Challenges with Employees

Key Observations

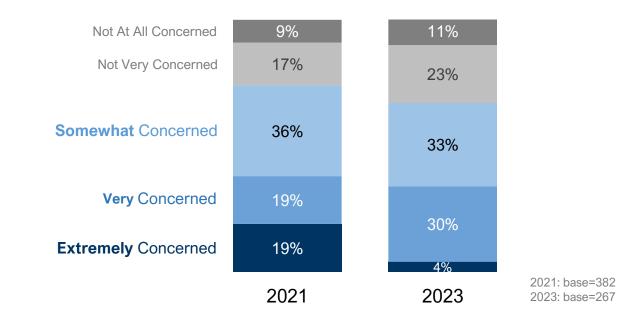
- While concern over another pandemic has waned considerably since 2021, new issues have emerged.
 - Half of respondents find it harder to find and retain employees today than they did prior to the pandemic.
 - A third of respondents said the mental health of their employees is worse today than it was prior to pandemic.
 - And four out of ten respondents believe the lack of affordable housing is contributing to their difficulties of hiring and retaining qualified employees.
- One-fourth of respondents (23%) report that at least some of their employees are working remotely, similar to what we saw in 2021 (28%).
- Of those with remote workers, four out of ten said they would like them to be on-site but worry some may leave if they make this a requirement or that it could make it more difficult to attract new talent in the future. This was especially the case among businesses who have employees who reside outside of the City.
- A quarter of respondents who have remote workers say they have considered outsourcing some of their remote work, either out of state or even out of the country.



Lingering Impacts of COVID

As one may expect, the level of concern over another pandemic such as COVID-19 has dropped considerably since 2021. While in 2021, one out of five respondents (19%) said they were "extremely" concerned about another pandemic, this has fallen to just 4% today. One-third (34%) are not concerned about another pandemic which leaves about 60% landing in the middle, expressing a limited degree of concern.

"How concerned are you about another pandemic in the future?"



According to Gallup (Sept 2023¹)
71% feel the COVID situation is getting better or staying the same
27% are very or somewhat worried about getting COVID
53% feel the pandemic is over
85% feel life is at least somewhat back to normal



How Managing Employees Has Changed

Little has changed with regard to remote versus on-site work since the height of the pandemic in 2021.

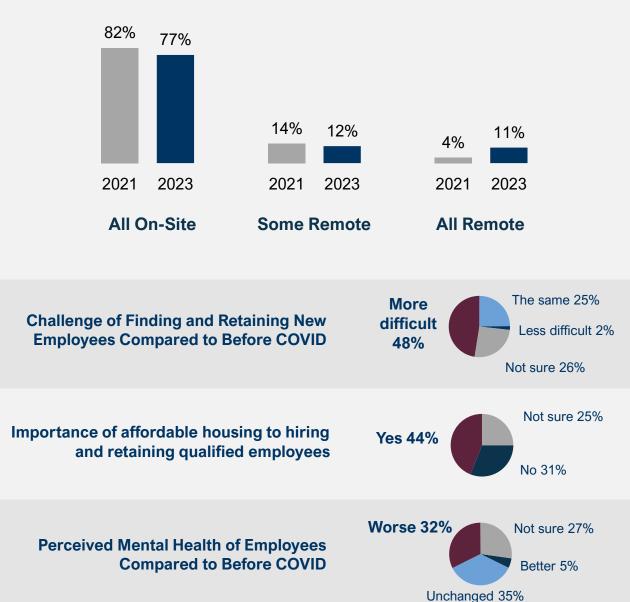
• Approximately three-fourths of businesses say their employees are all working on-site (77% versus 82% in 2021).

However, respondents often say that it is more difficult to find and retain employees today than it was during pre-COVID times (48% "more difficult" versus 27% "the same" or "less difficult").

Nearly half (44%) feel that housing costs are contributing to their challenges of hiring and retaining qualified employees.

One-third of respondents also believe the mental health of their employees is worse today than it was pre-COVID (32% "worse" versus 5% saying it is "better" today and 35% saying there has been no change).

"Are your employees back to work at your office/store or are some continuing to work remotely?"





How Managing Employees Has Changed

The types of businesses that indicate they are struggling the most to find and retain employees are those with the largest numbers of employees (10+ employees), with the highest revenues (\$1M+) that have been in business the longest (20+ years) and are in the retail/service space.

Those who feel affordable housing is most impacting their ability to hire and retain qualified employees also tend to have larger workforces (10+ employees) and higher annual revenues (\$1M+), but the impact of affordable housing is more consistent across all types of businesses.

Concerns about poorer mental health is also not confined to any particular type of business, with no statistically significant differences between any of these business demographics except for businesses with 10 or more employees, where the highest percentage say their employee's mental wellbeing is worse than it was prior to the pandemic (57%).



Years in

2002

Number of

employees

Business

Business Space

Retail / Commercial Home-Industrial / 2023 % (change from 2021, if shown) Top-Two Box Office Based Warehouse Service 12% (+3) 28% (+5) 46% (+12) 15% (+5) All + Some Remote More Difficult to find/retain 60% 47% 24% 35% Mental Health is worse 33% 30% 30% 22% Housing importance 52% 39% 38% 44%

| 2023 % (change from 2021, if shown) Top-Two Box | Less than 3 years | 3 to 10 Years | 11 to 19 Years | 20 or more years |
|--|----------------------|------------------|-------------------|---------------------|
| All + Some Remote | 21% (+3) | 24% (+9) | 23% (+3) | 24% (+3) |
| More Difficult to find/retain | 36% | 43% | 51% | 62% |
| Mental Health is worse | 34% | 31% | 33% | 32% |
| Housing importance | 48% | 44% | 40% | 44% |

| 2023 % (change from 2021, if shown) Top-Two Box | 1 | 2 to 4 | 5 to 9 | 10 or More |
|--|----------|---------|----------|------------|
| All + Some Remote | 32% (+7) | 20% (0) | 14% (+4) | 22% (+4) |
| More Difficult to find/retain | 26% | 42% | 63% | 78% |
| Mental Health is worse | 27% | 24% | 30% | 57% |
| Housing importance | 27% | 42% | 56% | 66% |

S Recent Annual

Revenue

| 2023 % (change from 2021, if shown) Top-Two Box | Less than \$500K | \$500K to <\$1M | \$1M+ |
|--|---------------------|--------------------|---------|
| All + Some Remote | 26% (+6) | 12% (+1) | 25% (0) |
| More Difficult to find/retain | 34% | 60% | 83% |
| Mental Health is worse | 30% | 35% | 43% |
| Housing importance | 38% | 48% | 59% |



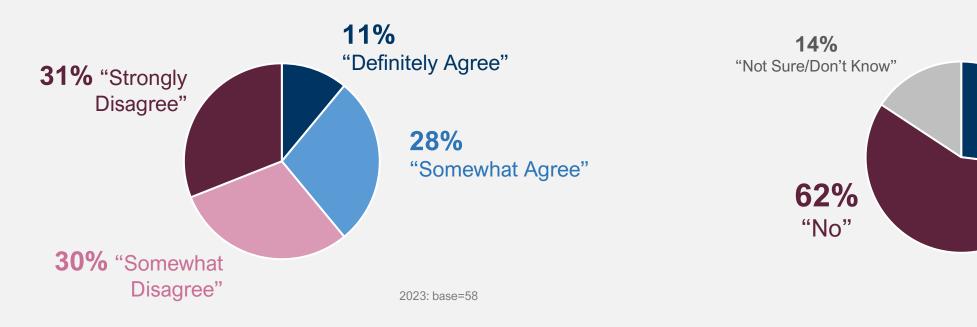
Looking for Help Outside Arvada

Among the 23% of respondents who have remote employees, 39% agree that they would require more employees to work on-site but are concerned doing so may cause some to leave as well as make it more difficult to attract new employees.

When asked if they were considering outsourcing some of their remote work, either out of state or even out of the country, one-fourth said they were giving that thought consideration.

"Do you agree or disagree with the following statement: I would require more of my employees to work at the office/store, but I am concerned that requiring them to do so may cause some to leave or make it difficult to attract new employees?"

"Have you considered outsourcing some of your remote work either out of state or even out of the country?"



2023: base=70

24%

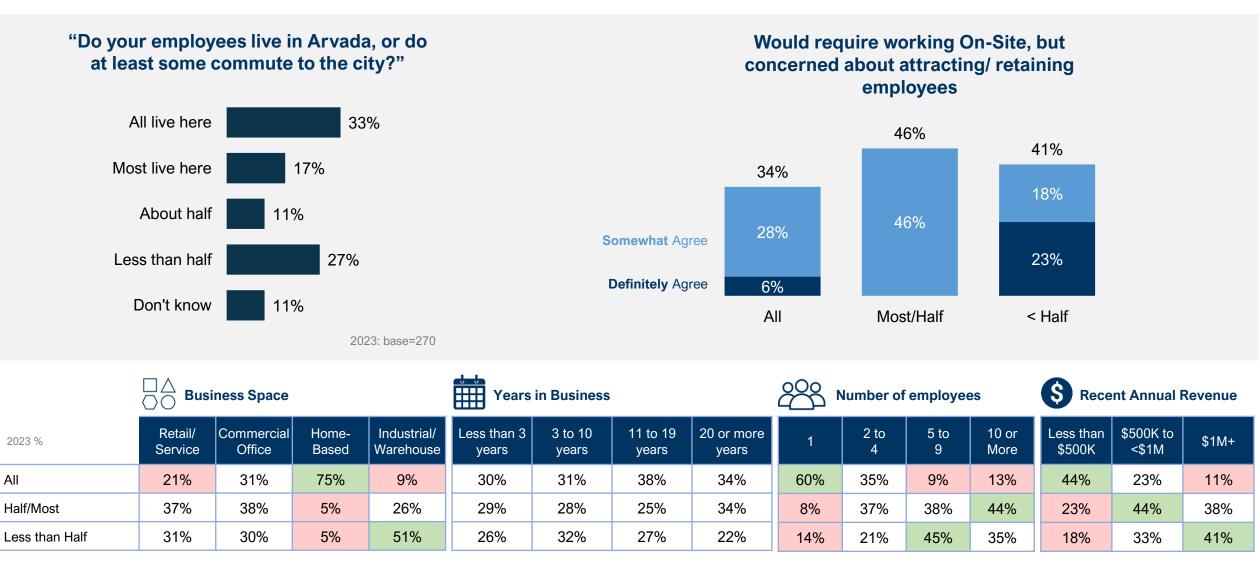
"Yes"



Looking for Help Outside Arvada

Most employers are having to bring in some of their workforce from outside the city limits, with only one-third (33%) saying all their employees live in Arvada, which is even lower among employers in retail/service (21%) and industrial/ warehouse spaces (9%). Those with more employees and higher annual revenues are also more likely to have employees who live outside of Arvada.

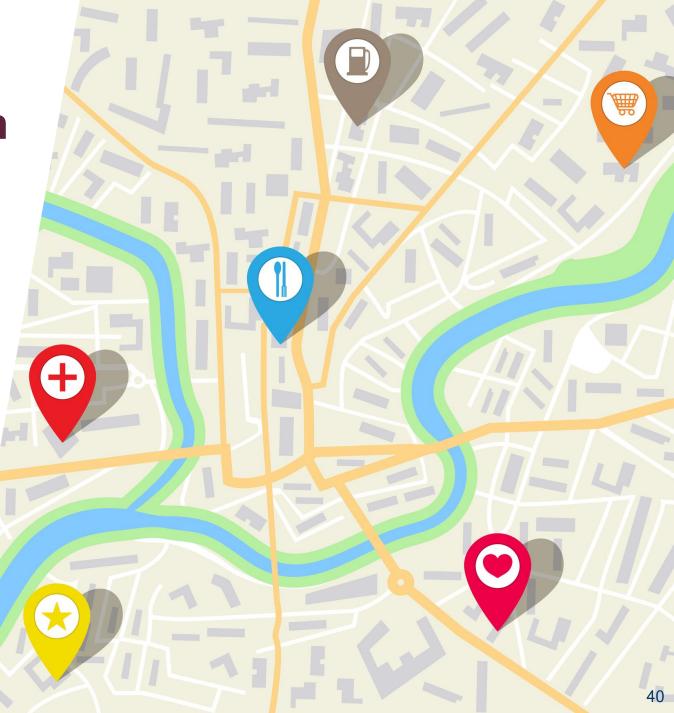
Businesses with less than half their employees living in Arvada are more tentative when it comes to requiring on-site work, with 23% "definitely" agreeing that this is something they would like to do but are unable to due to concerns about employees leaving or concerns with new employee acquisition.



Support for Business Economic Growth

Key Insights

- Support for economic growth in the City of Arvada has fallen since 2021, as have perceptions for how well participants feel the City is managing economic growth.
- Despite businesses feeling as optimistic about their future survival as they did in 2021, they are less likely to desire growth for their business.
- Declines in support for economic growth are greatest among businesses in the retail/service and commercial office sectors, among Arvada's newest and oldest establishments as well as those with the lowest annual revenues.
- Among potential barriers that respondents indicated may hinder their growth, only one was stood out more prominently this year than in 2021: *lack of sufficient public safety for my staff and/or customers.*

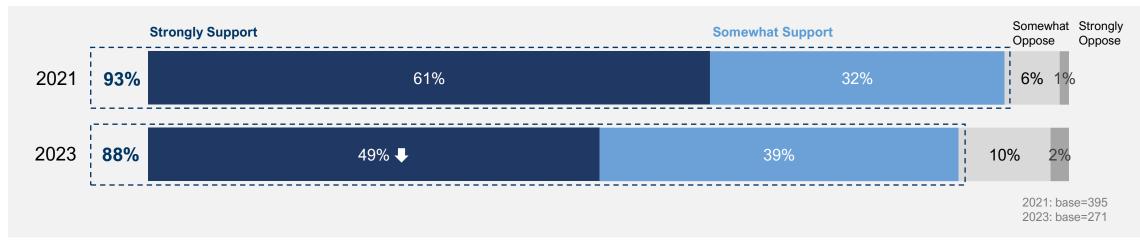




Supporting Economic Growth

Significantly fewer respondents today said they "strongly support" economic growth in the City of Arvada, at 49% versus 61% in 2021. In turn, nearly twice as many respondents today say they oppose economic growth this year, albeit at just 12% (versus 7% in 2021).

"How much do you support or oppose economic growth in the City of Arvada?"



Lower levels of support for economic growth are more likely to come from businesses in the retail/service (-15 points versus 2021) and commercial office categories (-28 points), along with newer businesses (<3 years in business at -25) and those earning less the \$500K annually (-15).

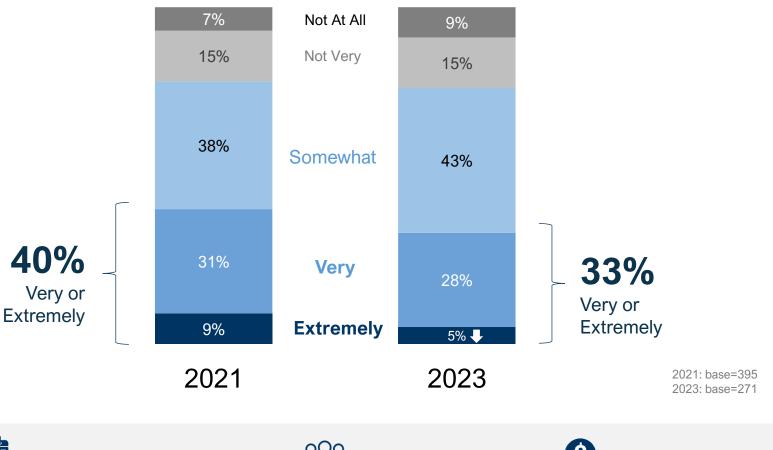
| $\bigcirc \bigcirc \bigcirc$ Business Space | | | | | Years in Business Num | | | | | lumber of | employee | es | S Rece | S Recent Annual Revenue | | |
|---|--------------------|----------------------|-----------|--------------------------|-----------------------|------------------|-------------------|---------------------|-----------|-----------|-----------|---------------|---------------------|-------------------------|-----------|--|
| 2023 % (change from 2021) | Retail/ Service | Commercial Office | | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ | |
| Strongly/Somewhat | 91% (-7) | 86% (-12) | 93% (+5) | 83% (-12) | 89% (-7) | 92% (-7) | 88% (-2) | 84% (-4) | 88% (0) | 89% (-9) | 85% (-9) | 91% (-6) | 88% (-4) | 92% (-6) | 86% (-9) | |
| Strongly | 54% (-15) | 40% (-28) | 26% (-17) | 68% (+13) | 55% (-25) | 65% (-1) | 43% (-6) | 31% (-19) | 38% (-11) | 51% (-9) | 49% (-22) | 71% (-7) | 43% (-15) | 62% (-4) | 59% (-10) | |

Growth Management

About half as many respondents today said they are "extremely satisfied" with the way in which the City is managing economic growth compared to 2021 (5% versus 9%) and at the top-two box level ("Extremely" + "Very Satisfied") ratings are lower as well, at 33% this year versus 40% in 2021.

The lowest ratings are once again seen among businesses in the retail/service space and newer businesses.

"How satisfied are you with the way in which the city is managing economic growth?"



| Business Space | | | Years | ~~~~ ' | Number of | employee | es | S Recent Annual Revenue | | | | | | | |
|--------------------------|----------------------|----------------------|----------------|--------------------------|----------------------|------------------|-------------------|-------------------------|----------|-----------|-----------|---------------|---------------------|--------------------|----------|
| 2023 % (change from 2021 |) Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or More | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Extremely + Very | 32% (-18) | 22% (-3) | 24% (-9) | 47% (+21) | 46% (-16) | 42% (-3) | 18% (-12) | 24% (-6) | 36% (+8) | 34% (-11) | 22% (-31) | 36% (-11) | 34% (-8) | 25% (-18) | 37% (-3) |
| Extremely Satisfied | 5% (-9) | 2% (-1) | 5% (+3) | 7% (+4) | 3% (-17) | 9% (+2) | 2% (-1) | 5% (-4) | 8% (+3) | 7% (-3) | 2% (-11) | 2% (-9) | 6% (-3) | 2% (-7) | 5% (-6) |

Desire to Grow

67%

2021

Want to Grow

"Do you want to grow your business or are you happy with the size you are at now?"

"How much are the following holding you back from expanding?"

| | | | An Extreme Amount | A Moderate Amount | 9 |
|--|---|--------------|--|----------------------|--------------------------------|
| our business or are e you are at now?" | Lacking access to a sufficient number of qualified employees/staff | 2021 2023 | 23% 14% | 21% 26% | 44% 40% |
| | Lacking sufficient available space to expand | 2021 2023 | | % 30% % 30% | |
| 51% | Lacking access to sufficient amount of capital | 2021 2023 | | 7% 31% 5 28% | , D |
| 35% Have the ability to grow | Having too many regulatory restrictions imposed by the City of Arvada | 2021 2023 | 12% 18 10% 18% | | |
| 2023 2021: base=381 | Lacking access to marketing resources and talent | 2021 2023 | 10% 16% 7% 19% | 26% 26% | |
| 2023: base=297 | Lacking sufficient public safety for my staff and/or customers | 2021 2023 | | % 21% † | |
| n 67% desiring to grow e holding them back from | Lacking access to high-quality utilities (such as broadband internet) | 2021 2023 | | 21% % | |
| ne reasons held statistically one: dents this year mentioned | Lacking of sufficient number of visitors to Arvada for customers | 2021 2023 | | 8% % | |
| <i>afety</i> as an issue that was cpanding (21% this year). | Lacking a sufficient number of residents in Arvada for customers | 2021 2023 | | | 21: base=~343 23: base=~346 |

Desire to grow is also less of a priority this year than i 2021 (down significantly from 67% desiring to grow their business to now 51%).

When asked what barriers are holding them back from wanting to expand, most of the reasons held statistically stable with 2021 results save one:

• Significantly more respondents this year mentioned a *lack of sufficient public safety* as an issue that was holding them back from expanding (21% this year compared to 14% in 2021).

Growth and Barriers to Expansion

Retail/service industry businesses, those in business over 10 years, those with two to nine employees and those with annual revenues of less than \$500K per year are significantly less likely to say they want to grow this year than in 2021. Among the barriers, only *Lacking sufficient public safety for my staff and/or customers* had statistically significant increases this year, seen for businesses with 10 or more employees and those with revenues between \$500K and \$1 million.

| | | □ △ ○ ○ Business Space | | | | rs in Busi | ness | | Number of employees | | | | S Recent Annual Revenue | | |
|---|--------------------|---------------------------|----------------|--------------------------|----------------------|------------------|-------------------|---------------------|---------------------|-----------|-----------|---------------|-------------------------|--------------------|-----------|
| % Want to Grow/ % Extreme + Moderate Amount | Retail/ Service | Commercial Office | Home- Based | Industrial/ Warehouse | Less than 3 years | 3 to 10 years | 11 to 19 years | 20 or more years | 1 | 2 to 4 | 5 to 9 | 10 or more | Less than \$500K | \$500K to <\$1M | \$1M+ |
| Want to Grow | 57% (-16) | 48% (-11) | 35% (-14) | 65% (-10) | 74% (-10) | 62% (-7) | 29% (-35) | 37% (-16) | 40% (-11) | 52% (-18) | 53% (-29) | 71% (-6) | 45% (-17) | 69% (-3) | 65% (-15) |
| Lacking access to a sufficient number of qualified employees/staff | 42% (-13) | 45% (0) | 31% (+11) | 25% (-18) | 28% (-11) | 36% (-9) | 53% (+10) | 47% (0) | 17% (-6) | 33% (-6) | 57% (0) | 61% (-13) | 32% (-1) | 41% (-5) | 61% (-11) |
| Lacking sufficient available space to expand | 29% (-4) | 30% (+3) | 20% (-3) | 36% (-1) | 35% (+5) | 40% (+5) | 12% (-16) | 24% (0) | 23% (+4) | 33% (-5) | 33% (+4) | 35% (-3) | 27% (-2) | 24% (-7) | 37% (+5) |
| Lacking access to sufficient amount of capital | 42% (+8) | 16% (-10) | 16% (-7) | 28% (-8) | 41% (+8) | 34% (-5) | 12% (-12) | 21% (-3) | 25% (+3) | 20% (-21) | 39% (+5) | 30% (+2) | 32% (-2) | 25% (-4) | 22% (+1) |
| Having too many regulatory restrictions imposed by the City of Arvada | 31% (+4) | 20% (-3) | 2% (-15) | 33% (-10) | 30% (+8) | 27% (0) | 17% (-9) | 34% (-4) | 15% (-11) | 32% (+6) | 35% (+3) | 36% (-1) | 24% (+1) | 30% (-1) | 40% (-3) |
| Lacking access to marketing resources and talent | 34% (+1) | 8% (-25) | 18% (-2) | 7% (-12) | 20% (-14) | 39% (+9) | 23% (+5) | 18% (-6) | 24% (+4) | 17% (-16) | 32% (+7) | 31% (-2) | 26% (-5) | 30% (+15) | 25% (-2) |
| Lacking sufficient public safety for my staff and/or customers | 23% (+8) | 15% (+1) | 21% (+14) | 16% (-2) | 23% (11) | 14% (0) | 28% (+10) | 22% (+8) | 15% (+3) | 12% (-3) | 28% (+13) | 35% (+20) | 16% (+1) | 33% (+22) | 25% (+9) |
| Lacking access to high-quality utilities (such as broadband internet) | 17% (-3) | 12% (0) | 6% (-21) | 6% (-26) | 10% (-9) | 15% (-4) | 21% (0) | 10% (-15) | 8% (-14) | 13% (-10) | 15% (-4) | 25% (+8) | 11% (-10) | 25% (+5) | 17% (-6) |
| Lacking a sufficient number of visitors to Arvada for customers | 15% (-6) | 2% (-6) | 14% (+6) | 5% (+2) | 21% (-14) | 16% (-2) | 5% (-7) | 7% (-2) | 10% (-3) | 13% (-3) | 17% (-6) | 13% (-13) | 14% (-3) | 2% (-20) | 17% (0) |
| Lacking a sufficient number of residents in Arvada for customers | 9% (-13) | 6% (-13) | 11% (+7) | 9% (+3) | 15% (-17) | 15% (-9) | 4% (-8) | 3% (-7) | 10% (-2) | 7% (-14) | 9% (-17) | 13% (-9) | 10% (-8) | 7% (-21) | 13% (-2) |

Business Outlook

When asked the likelihood that they think their businesses will survive into the future, little has changed since 2021 (no changes are statistically significant), indicating that despite the lower ratings on several of the metrics, most respondents do not seem to think this will impact the survival of their businesses.

Business Space

Retail/

Service

90% (-5)

77% (-2)

68% (-1)

Extremely +

Likelv

Next Year

Three Years

Five years

Commercial

Office

91% (+1)

76% (-1)

62% (4)

Industrial/

Warehouse

94% (+6)

81% (+11)

50% (-3)

Home-

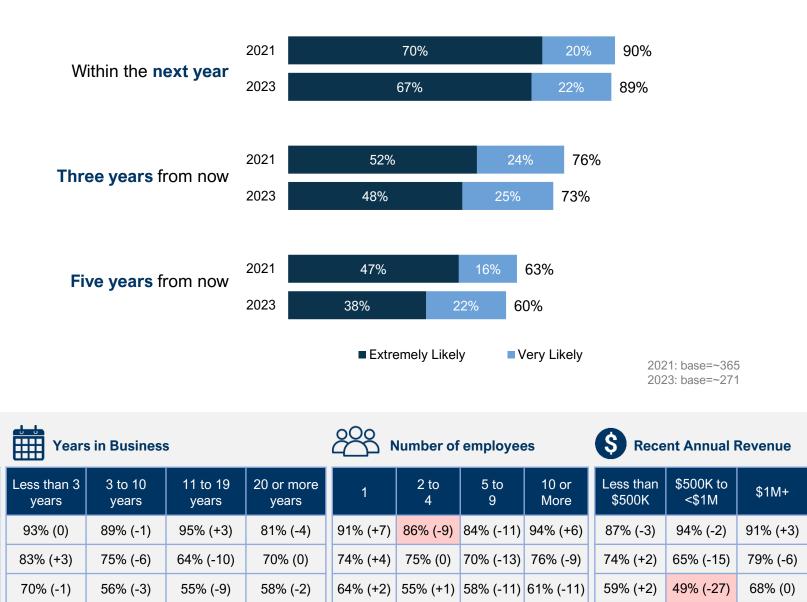
Based

89% (+1)

81% (+7)

69% (+17)

"How likely do you think you will continue to be in business here in Arvada...?"



Appendix

Data Tables



Explanation of Terminology



This report uses terminology that is somewhat unique to survey research:

Top-Box Responses

Several survey questions provide respondents with different options to choose from, such as "Strongly Agree," "Agree," etc. When we refer to the "Top-Box," this is in reference to the highest level of agreement on any of these types of scales, such as the percentage of respondents who said, "Strongly Agree."

Top-Two Box Responses

The "Top-Two Box" response includes the second-highest response along with the top-box response. For example, on a question with an agreement scale, participants who answered, "Strongly Agree" are combined with those who answered, "Somewhat Agree," and the percentage of these respondents represents the top-two box response.

Statistical Significance Testing

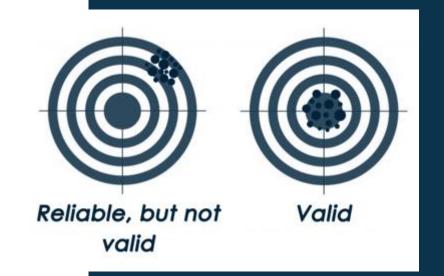
Statistical tests (typically t-tests of proportions) are used throughout the analysis to indicate which results are most likely to represent real differences in the data (as opposed to differences which fall within the margin of sampling error). Significance testing is performed only when the sample size is at or greater than 30. The level of confidence used for all statistical significance testing in this document is 95%. When a difference is said to be statistically significant, it is notated by either an arrow (in charts) or a shaded cell (in tables).

Research Reliability & Validity

When gathering survey data, thought must be given to the representativeness of the results. While many believe that good data is achieved by simply gathering more of it, larger sample sizes only serve to reduce sampling error, or the reliability of the results, but do not necessarily relate to whether the results are representative of the population, which is an assessment of the validity of the data.

Validity From a data collection standpoint, validity considers the extent to which the sampling method is able to produce results which are representative of the population of interest. For this assessment, a random sampling of residents was employed rather than convenience sampling (e.g., social media recruitment or posting a link to the survey in newsletters). Multiple attempts were made to encourage respondents to participate and statistical adjustments (i.e., data weighting) were applied to further refine the representativeness of the data.

Reliability Reliability refers to the reproducibility of the data, meaning the extent to which similar results would be obtained if the study were to be repeated in the same manner. Larger sample sizes create more reliable data due to their smaller margin of sampling error. However, consistency does not equate to validity, making it necessary to strive for both reliability and validity.





Data Tables Overall Satisfaction

"Overall, how satisfied operating a business in the City of Arvada?"

| | | Physical Space | | | | Years in Business | | | | Number of Employees | | | | |
|---|-------|--------------------|------------|----------------|--------------------------|-------------------|---------|----------|-----|---------------------|--------|--------|-----|--|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ | |
| base | 309 | 99 | 63 | 48 | 33 | 66 | 84 | 64 | 92 | 119 | 79 | 62 | 49 | |
| Overall Satisfaction (extremely + very) | 61% | 54% | 57% | 77% | 77% | 60% | 58% | 65% | 61% | 73% | 60% | 48% | 51% | |
| extremely | 18% | 17% | 9% | 40% | 15% | 21% | 26% | 15% | 11% | 26% | 18% | 11% | 11% | |

| | | 2022 Annual Re | venue | | Position | | Home Location | | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | 309 | 193 | 43 | 54 | 268 | 37 | 198 | 111 | |
| Overall Satisfaction (extremely + very) | 61% | 65% | 43% | 59% | 58% | 78% | 68% | 50% | |
| extremely | 18% | 23% | 11% | 11% | 19% | 14% | 25% | 8% | |



Data Tables Business Relationship with City of Arvada

"How would you describe the business relationship you have with the City of Arvada?"

| | | Physical S | Physical Space | | | | Years in Business | | | | Number of Employees | | | |
|---|-------|--------------------|----------------|----------------|--------------------------|-----------------|-------------------|----------|-----|-----|---------------------|--------|-----|--|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ | |
| base | 325 | 102 | 64 | 56 | 33 | 74 | 86 | 67 | 94 | 127 | 82 | 65 | 51 | |
| Relationship with city (excellent + good) | 57% | 63% | 53% | 58% | 72% | 59% | 55% | 54% | 60% | 59% | 60% | 52% | 56% | |
| excellent | 17% | 23% | 7% | 24% | 22% | 19% | 18% | 13% | 17% | 20% | 19% | 14% | 10% | |

| | | 2022 Annual Re | venue | | Position | | Home Location | | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | 325 | 205 | 43 | 56 | 277 | 44 | 207 | 118 | |
| Overall Satisfaction (extremely + very) | 57% | 59% | 49% | 57% | 54% | 72% | 60% | 52% | |
| extremely | 17% | 18% | 17% | 14% | 17% | 12% | 21% | 11% | |



Data Tables Arvada is attractive place for businesses to locate

"Do you think the City of Arvada is an attractive place for businesses to locate?"

| | | Physical S | Physical Space | | | | Years in Business | | | | Number of Employees | | | |
|--|-------|--------------------|----------------|----------------|--------------------------|--------------------|-------------------|----------|-----|-----|---------------------|--------|-----|--|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ | |
| base | 286 | 87 | 56 | 51 | 30 | 64 | 79 | 56 | 86 | 109 | 74 | 57 | 46 | |
| Arvada is attractive (definitely + probably) | 56% | 50% | 53% | 65% | 53% | 64% | 61% | 62% | 41% | 61% | 59% | 41% | 60% | |
| definitely | 26% | 31% | 17% | 38% | 17% | 28% | 33% | 20% | 20% | 32% | 28% | 17% | 21% | |

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|--|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 286 | 179 | 39 | 53 | 246 | 38 | 185 | 101 |
| Arvada is attractive (definitely + probably) | 56% | 57% | 56% | 49% | 53% | 76% | 61% | 48% |
| definitely | 26% | 29% | 14% | 21% | 25% | 30% | 32% | 16% |



Data Tables Business Relationship with City of Arvada

"What has contributed either positively or negatively to the relationship you have with the City?"

| | | Physical S | Space | | | Years in Bu | usiness | | | Number of | Employees | | |
|-------------------------------------|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|-----------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 149 | 52 | 28 | 19 | 12 | 34 | 37 | 32 | 46 | 54 | 34 | 38 | 23 |
| Good interactions so far | 30% | 36% | N/A | N/A | N/A | 37% | 30% | 38% | 18% | 42% | 27% | 21% | N/A |
| Construction/Road work | 13% | 17% | N/A | N/A | N/A | 0% | 14% | 12% | 22% | 7% | 17% | 24% | N/A |
| Specific business issues | 13% | 16% | N/A | N/A | N/A | 10% | 9% | 16% | 15% | 10% | 12% | 17% | N/A |
| Not business friendly/Helping | 12% | 6% | N/A | N/A | N/A | 7% | 1% | 24% | 17% | 9% | 3% | 12% | N/A |
| Crime/Public Safety | 8% | 8% | N/A | N/A | N/A | 2% | 2% | 2% | 21% | 5% | 2% | 18% | N/A |
| Homeless issues | 7% | 10% | N/A | N/A | N/A | 6% | 9% | 2% | 11% | 3% | 10% | 13% | N/A |
| Too few interactions | 7% | 0% | N/A | N/A | N/A | 7% | 3% | 7% | 10% | 3% | 3% | 15% | N/A |
| Communication | 6% | 5% | N/A | N/A | N/A | 5% | 7% | 4% | 6% | 11% | 4% | 2% | N/A |
| Rude/Indifferent/Unresponsive Staff | 5% | 1% | N/A | N/A | N/A | 0% | 0% | 20% | 2% | 1% | 3% | 0% | N/A |
| Police interactions | 5% | 5% | N/A | N/A | N/A | 7% | 5% | 4% | 5% | 2% | 7% | 8% | N/A |
| Permitting/Building | 4% | 6% | N/A | N/A | N/A | 10% | 2% | 2% | 4% | 0% | 0% | 8% | N/A |
| Website | 4% | 0% | N/A | N/A | N/A | 12% | 2% | 3% | 1% | 12% | 0% | 0% | N/A |
| Tax-related | 3% | 6% | N/A | N/A | N/A | 9% | 5% | 0% | 0% | 3% | 0% | 8% | N/A |
| Businesses treated differently | 3% | 7% | N/A | N/A | N/A | 0% | 0% | 0% | 11% | 0% | 0% | 7% | N/A |
| Arvada Chamber is helpful | 2% | 4% | N/A | N/A | N/A | 4% | 4% | 1% | 0% | 4% | 0% | 2% | N/A |
| Housing | 2% | 2% | N/A | N/A | N/A | 3% | 0% | 0% | 3% | 0% | 3% | 4% | N/A |



Data Tables Business Relationship with City of Arvada

"What has contributed either positively or negatively to the relationship you have with the City?"

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|-------------------------------------|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 149 | 89 | 22 | 31 | 132 | 14 | 91 | 58 |
| Good interactions so far | 30% | 30% | N/A | 25% | 29% | N/A | 34% | 24% |
| Construction/Road work | 13% | 12% | N/A | 6% | 14% | N/A | 10% | 16% |
| Specific business issues | 13% | 9% | N/A | 23% | 12% | N/A | 9% | 19% |
| Not business friendly/Helping | 12% | 7% | N/A | 12% | 14% | N/A | 8% | 19% |
| Crime/Public Safety | 8% | 7% | N/A | 11% | 9% | N/A | 11% | 4% |
| Homeless issues | 7% | 11% | N/A | 3% | 8% | N/A | 8% | 7% |
| Too few interactions | 7% | 4% | N/A | 15% | 5% | N/A | 6% | 7% |
| Communication | 6% | 7% | N/A | 0% | 6% | N/A | 7% | 4% |
| Rude/Indifferent/Unresponsive Staff | 5% | 2% | N/A | 1% | 6% | N/A | 1% | 12% |
| Police interactions | 5% | 3% | N/A | 16% | 4% | N/A | 3% | 9% |
| Permitting/Building | 4% | 3% | N/A | 10% | 4% | N/A | 2% | 8% |
| Website | 4% | 8% | N/A | 0% | 5% | N/A | 7% | 0% |
| Tax-related | 3% | 6% | N/A | 0% | 4% | N/A | 3% | 4% |
| Businesses treated differently | 3% | 0% | N/A | 17% | 4% | N/A | 5% | 1% |
| Arvada Chamber is helpful | 2% | 3% | N/A | 1% | 2% | N/A | 3% | 1% |
| Housing | 2% | 1% | N/A | 0% | 2% | N/A | 1% | 2% |



Data Tables Interactions with the City of Arvada

"Have you interacted with the City of Arvada in the past 12 months?" "How would you describe the interaction(s) you had with the City of Arvada?" "In what ways have you recently interacted with the City?"

| | | Physical S | Space | | | Years in Bu | usiness | | | Number of | f Employees | | |
|--|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|-------------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 318 | 99 | 63 | 55 | 32 | 71 | 84 | 66 | 93 | 123 | 80 | 64 | 51 |
| Interacted with city in past 12 mos. (yes) | 46% | 51% | 33% | 48% | 51% | 60% | 41% | 43% | 42% | 42% | 47% | 49% | 49% |
| base | 142 | 51 | 18 | 24 | 17 | 39 | 37 | 21 | 44 | 46 | 32 | 36 | 28 |
| Interaction rating (excellent + good) | 61% | 55% | N/A | N/A | N/A | 73% | 63% | N/A | 54% | 71% | 74% | 40% | N/A |
| excellent | 30% | 27% | N/A | N/A | N/A | 46% | 31% | N/A | 19% | 38% | 52% | 13% | N/A |
| base | 127 | 46 | 17 | 21 | 12 | 38 | 32 | 19 | 37 | 41 | 27 | 34 | 25 |
| Tax-related/Financial reporting | 29% | 33% | N/A | N/A | N/A | 40% | 29% | N/A | 24% | 39% | N/A | 28% | N/A |
| Permits/Construction/Inspections/Zoning | 18% | 12% | N/A | N/A | N/A | 18% | 21% | N/A | 19% | 10% | N/A | 17% | N/A |
| Licenses/Registration/Renewals | 15% | 23% | N/A | N/A | N/A | 32% | 12% | N/A | 0% | 23% | N/A | 10% | N/A |
| Police | 14% | 17% | N/A | N/A | N/A | 8% | 11% | N/A | 25% | 3% | N/A | 26% | N/A |
| Specific business issues | 11% | 11% | N/A | N/A | N/A | 7% | 0% | N/A | 3% | 8% | N/A | 8% | N/A |
| Events | 11% | 4% | N/A | N/A | N/A | 11% | 18% | N/A | 6% | 17% | N/A | 7% | N/A |
| Communications/Questions | 8% | 8% | N/A | N/A | N/A | 8% | 8% | N/A | 9% | 13% | N/A | 7% | N/A |
| Utilities | 6% | 2% | N/A | N/A | N/A | 0% | 5% | N/A | 17% | 11% | N/A | 0% | N/A |
| Road/Parking issues | 5% | 5% | N/A | N/A | N/A | 0% | 0% | N/A | 14% | 0% | N/A | 16% | N/A |
| Chamber of commerce | 3% | 2% | N/A | N/A | N/A | 2% | 6% | N/A | 1% | 2% | N/A | 5% | N/A |
| Council members | 2% | 0% | N/A | N/A | N/A | 0% | 0% | N/A | 5% | 4% | N/A | 2% | N/A |
| Work with the city | 2% | 2% | N/A | N/A | N/A | 0% | 0% | N/A | 7% | 0% | N/A | 3% | N/A |
| Business support | 2% | 5% | N/A | N/A | N/A | 4% | 0% | N/A | 0% | 0% | N/A | 0% | N/A |
| City manager/clerk | 2% | 2% | N/A | N/A | N/A | 0% | 3% | N/A | 3% | 0% | N/A | 0% | N/A |



Interactions with the City of Arvada

"Have you interacted with the City of Arvada in the past 12 months?" "How would you describe the interaction(s) you had with the City of Arvada?" "In what ways have you recently interacted with the City?"

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|--|------------|----------------|---------------|------------|------------|------------|--------------------|------------|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 318 | 198 | 43 | 56 | 270 | 44 | 203 | 115 |
| Interacted with city in past 12 mos. (yes) | 46% | 43% | 60% | 49% | 47% | 38% | 45% | 47% |
| base | 142 | 83 | 20 | 31 | 122 | 19 | 87 | 55 |
| Interaction rating (excellent + good) excellent | 61% 30% | 70% 38% | N/A N/A | 63% 25% | 57% 29% | N/A N/A | 68% 38% | 49% 16% |
| base | 127 | 75 | 17 | 29 | 110 | 16 | 75 | 52 |
| Tax-related/Financial reporting | 29% | 39% | N/A | N/A | 29% | N/A | 29% | 29% |
| Permits/Construction/Inspections/Zoning | 18% | 15% | N/A | N/A | 19% | N/A | 18% | 18% |
| Licenses/Registration/Renewals | 15% | 20% | N/A | N/A | 16% | N/A | 17% | 12% |
| Police | 14% | 5% | N/A | N/A | 13% | N/A | 14% | 13% |
| Specific business issues | 11% | 4% | N/A | N/A | 9% | N/A | 3% | 23% |
| Events | 11% | 13% | N/A | N/A | 11% | N/A | 13% | 7% |
| Communications/Questions | 8% | 12% | N/A | N/A | 9% | N/A | 11% | 3% |
| Utilities | 6% | 7% | N/A | N/A | 7% | N/A | 9% | 2% |
| Road/Parking issues | 5% | 1% | N/A | N/A | 5% | N/A | 4% | 6% |
| Chamber of commerce | 3% | 4% | N/A | N/A | 2% | N/A | 2% | 4% |
| Council members | 2% | 2% | N/A | N/A | 2% | N/A | 2% | 1% |
| Work with the city | 2% | 0% | N/A | N/A | 1% | N/A | 0% | 4% |
| Business support | 2% | 2% | N/A | N/A | 2% | N/A | 3% | 0% |
| City manager/clerk | 2% | 0% | N/A | N/A | 0% | N/A | 0% | 4% |



Data Tables Help from the City of Arvada

"Do you believe the City of Arvada can help you and your business be successful?" "What would you most like to see the city or community provide that would allow you and your business to be more successful?"

| | | Physical S | Space | | | Years in Bu | usiness | | | Number of | f Employees | | |
|---|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|-------------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 313 | 98 | 61 | 54 | 32 | 70 | 84 | 63 | 93 | 119 | 79 | 64 | 51 |
| City can help (definitely + probably/maybe) | 64% | 72% | 45% | 61% | 70% | 78% | 74% | 52% | 52% | 72% | 59% | 50% | 71% |
| definitely | 27% | 28% | 11% | 29% | 29% | 37% | 26% | 23% | 23% | 28% | 26% | 24% | 31% |
| base | 123 | 40 | 26 | 15 | 9 | 33 | 37 | 23 | 30 | 41 | 29 | 28 | 25 |
| Crime/Public Safety | 14% | 28% | N/A | N/A | N/A | 18% | 14% | N/A | 14% | 13% | N/A | N/A | N/A |
| Homelessness | 14% | 21% | N/A | N/A | N/A | 12% | 16% | N/A | 15% | 16% | N/A | N/A | N/A |
| Construction/Road Work | 12% | 15% | N/A | N/A | N/A | 4% | 14% | N/A | 20% | 10% | N/A | N/A | N/A |
| Assistance/Grants/Communication | 12% | 10% | N/A | N/A | N/A | 7% | 23% | N/A | 7% | 9% | N/A | N/A | N/A |
| Policy issues | 9% | 10% | N/A | N/A | N/A | 8% | 19% | N/A | 5% | 10% | N/A | N/A | N/A |
| Taxes-related | 8% | 18% | N/A | N/A | N/A | 18% | 0% | N/A | 14% | 3% | N/A | N/A | N/A |
| Event-Related | 7% | 0% | N/A | N/A | N/A | 9% | 12% | N/A | 0% | 9% | N/A | N/A | N/A |
| Housing issues | 6% | 11% | N/A | N/A | N/A | 5% | 6% | N/A | 6% | 9% | N/A | N/A | N/A |
| Infrastructure | 6% | 3% | N/A | N/A | N/A | 6% | 6% | N/A | 9% | 10% | N/A | N/A | N/A |
| City Direction/Planning Related | 4% | 0% | N/A | N/A | N/A | 0% | 1% | N/A | 9% | 5% | N/A | N/A | N/A |
| Business Promotion | 2% | 1% | N/A | N/A | N/A | 9% | 0% | N/A | 0% | 2% | N/A | N/A | N/A |
| Road Issues (Non-Construction) | 2% | 0% | N/A | N/A | N/A | 2% | 3% | N/A | 5% | 0% | N/A | N/A | N/A |
| Signage | 2% | 3% | N/A | N/A | N/A | 4% | 4% | N/A | 0% | 1% | N/A | N/A | N/A |
| Open-Space Related | 2% | 0% | N/A | N/A | N/A | 0% | 4% | N/A | 0% | 4% | N/A | N/A | N/A |
| Ease regulations | 2% | 0% | N/A | N/A | N/A | 0% | 3% | N/A | 0% | 0% | N/A | N/A | N/A |



Data Tables Help from the City of Arvada

"Do you believe the City of Arvada can help you and your business be successful?"

"What would you most like to see the city or community provide that would allow you and your business to be more successful?"

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 313 | 194 | 42 | 56 | 265 | 44 | 199 | 114 |
| City can help (definitely + probably/maybe) | 64% | 69% | 49% | 63% | 63% | 68% | 65% | 62% |
| definitely | 27% | 26% | 30% | 33% | 28% | 22% | 29% | 24% |
| base | 123 | 77 | 16 | 28 | 110 | 12 | 78 | 45 |
| Crime/Public Safety | 14% | 15% | N/A | N/A | 13% | N/A | 9% | 23% |
| Homelessness | 14% | 12% | N/A | N/A | 14% | N/A | 12% | 18% |
| Construction/Road Work | 12% | 13% | N/A | N/A | 12% | N/A | 14% | 10% |
| Assistance/Grants/Communication | 12% | 15% | N/A | N/A | 13% | N/A | 14% | 9% |
| Policy issues | 9% | 9% | N/A | N/A | 10% | N/A | 7% | 13% |
| Taxes-related | 8% | 4% | N/A | N/A | 9% | N/A | 5% | 13% |
| Event-Related | 7% | 8% | N/A | N/A | 7% | N/A | 8% | 4% |
| Housing issues | 6% | 9% | N/A | N/A | 6% | N/A | 8% | 3% |
| Infrastructure | 6% | 6% | N/A | N/A | 6% | N/A | 7% | 4% |
| City Direction/Planning Related | 4% | 3% | N/A | N/A | 3% | N/A | 4% | 3% |
| Business Promotion | 2% | 3% | N/A | N/A | 3% | N/A | 2% | 3% |
| Road Issues (Non-Construction) | 2% | 1% | N/A | N/A | 2% | N/A | 1% | 5% |
| Signage | 2% | 3% | N/A | N/A | 2% | N/A | 2% | 3% |
| Open-Space Related | 2% | 2% | N/A | N/A | 1% | N/A | 2% | 2% |
| Ease regulations | 2% | 1% | N/A | N/A | 2% | N/A | 2% | 2% |



Data Tables Arvada Service Ratings

"How well do you think the City of Arvada is providing the following services to the business community?"

| | | Physical S | pace | | | Years in Bu | isiness | | | Number of | | | |
|---|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|--------|--------|-----|
| (extremely + very well) | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | ~267 | ~86 | ~51 | ~50 | ~26 | ~54 | ~73 | ~55 | ~85 | ~104 | ~70 | ~54 | ~45 |
| Maintaining an efficient/effective government | 47% | 51% | 31% | 49% | N/A | 54% | 53% | 39% | 42% | 54% | 42% | 40% | 48% |
| Maintaining a city safe from crime | 34% | 37% | 17% | 36% | N/A | 34% | 37% | 32% | 32% | 42% | 28% | 24% | 36% |
| Maintaining/expanding transportation network | 32% | 30% | 17% | 39% | N/A | 34% | 36% | 33% | 26% | 43% | 30% | 12% | 34% |
| Finding solutions to homeless population | 13% | 17% | 9% | 14% | N/A | 14% | 16% | 8% | 11% | 18% | 15% | 4% | 10% |

| | | 2022 Annual Re | evenue | | Position | | Home Location | | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| (extremely + very well) | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | ~267 | ~165 | ~40 | ~51 | ~232 | ~32 | ~177 | ~92 | |
| Maintaining an efficient/effective government | 47% | 46% | 39% | 54% | 44% | 65% | 50% | 42% | |
| Maintaining a city safe from crime | 34% | 35% | 17% | 36% | 34% | 34% | 40% | 23% | |
| Maintaining/expanding transportation network | 32% | 32% | 27% | 33% | 30% | 48% | 36% | 24% | |
| Finding solutions to homeless population | 13% | 15% | 3% | 13% | 12% | 19% | 15% | 8% | |



~ indicates approximate sample sizes shown due to multiple questions with possible variations in sample sizes included N/A indicates a sample size below n=30 and exclusion of that rating

Crime and Homelessness Impacts

"Has your business been impacted by crime within the past 12 months?"

"Have you personally been impacted by crime within the past 12 months within the City of Arvada (aside from your business)?"

"Do you believe that issues surrounding crime in Arvada are getting better, worse or staying the same?"

"Has your business been impacted by homelessness within the past 12 months?"

"Do you believe that issues surrounding HOMELESSNESS in Arvada are getting better, worse or staying the same?"

"Were you aware of this new team of officers who are focused on the issue of homelessness in Arvada?"

"Does knowing about this police task force help you feel the City is making positive strides toward improving the issue of homelessness?"

| | | Physical | Space | | | Years in Bu | isiness | | Number of Employees | | | | |
|---|-------|--------------------|------------|----------------|--------------------------|--------------------|---------|----------|---------------------|------|--------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | ~305 | ~96 | ~59 | ~55 | ~30 | ~68 | ~80 | ~64 | ~90 | ~117 | ~78 | ~62 | ~48 |
| Business impacted by crime (yes) | 35% | 39% | 29% | 8% | 57% | 35% | 29% | 43% | 36% | 18% | 31% | 45% | 69% |
| Personally Impacted by crime (yes) | 14% | 16% | 10% | 16% | 4% | 15% | 15% | 2% | 20% | 14% | 11% | 20% | 8% |
| Crime is getting worse | 50% | 44% | 54% | 60% | 39% | 43% | 39% | 56% | 60% | 50% | 51% | 51% | 46% |
| Business impacted by homelessness (yes) | 47% | 66% | 59% | 11% | 39% | 50% | 40% | 55% | 46% | 31% | 40% | 62% | 72% |
| Homelessness is getting worse | 56% | 57% | 58% | 59% | 50% | 52% | 52% | 51% | 68% | 54% | 59% | 64% | 47% |
| Aware of new homeless task force (yes) | 21% | 20% | 30% | 28% | 3% | 13% | 16% | 22% | 30% | 26% | 12% | 15% | 27% |
| Knowing about task force helps (yes) | 73% | 72% | 58% | 78% | 92% | 78% | 80% | 70% | 64% | 74% | 64% | 67% | 89% |

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|------|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | ~305 | ~190 | ~41 | ~55 | ~259 | ~42 | ~194 | ~111 |
| Business impacted by crime (yes) | 35% | 22% | 65% | 55% | 33% | 49% | 23% | 54% |
| Personally Impacted by crime (yes) | 14% | 15% | 1% | 19% | 15% | 5% | 16% | 10% |
| Crime is getting worse | 50% | 47% | 74% | 40% | 53% | 31% | 54% | 43% |
| Business impacted by homelessness (yes) | 47% | 36% | 74% | 54% | 46% | 49% | 34% | 67% |
| Homelessness is getting worse | 56% | 55% | 50% | 61% | 58% | 44% | 59% | 53% |
| Aware of new homeless task force (yes) | 21% | 21% | 15% | 23% | 20% | 21% | 20% | 21% |
| Knowing about task force helps (yes) | 73% | 74% | 71% | 74% | 72% | 79% | 72% | 73% |

Coded comments about crime or homelessness in Arvada

"Please feel free to share any comments you would like to make regarding crime and/or homelessness in Arvada."

| | | Physical S | pace | | | Years in Bu | usiness | | | Number of | Employees | | |
|---|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|-----------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 113 | 34 | 23 | 23 | 9 | 22 | 34 | 24 | 32 | 49 | 25 | 20 | 19 |
| Need solutions/Current policies ineffective | 24% | 37% | N/A | N/A | N/A | N/A | 27% | N/A | 29% | 16% | N/A | N/A | N/A |
| Specific Personal/Business Incidents | 19% | 35% | N/A | N/A | N/A | N/A | 16% | N/A | 14% | 14% | N/A | N/A | N/A |
| Has Gotten/Getting worse | 18% | 31% | N/A | N/A | N/A | N/A | 19% | N/A | 24% | 14% | N/A | N/A | N/A |
| Specific Area Mentioned | 18% | 21% | N/A | N/A | N/A | N/A | 29% | N/A | 14% | 22% | N/A | N/A | N/A |
| Need to provide them services/Help | 11% | 5% | N/A | N/A | N/A | N/A | 14% | N/A | 4% | 18% | N/A | N/A | N/A |
| People don't feel safe/Are scared/Uncomfortable | 10% | 19% | N/A | N/A | N/A | N/A | 9% | N/A | 16% | 11% | N/A | N/A | N/A |
| More/Better Police needed | 9% | 11% | N/A | N/A | N/A | N/A | 7% | N/A | 7% | 11% | N/A | N/A | N/A |
| Not considering locations/Looking at relocating | 7% | 0% | N/A | N/A | N/A | N/A | 10% | N/A | 14% | 6% | N/A | N/A | N/A |
| Task force-related | 5% | 3% | N/A | N/A | N/A | N/A | 12% | N/A | 3% | 8% | N/A | N/A | N/A |
| Homelessness is complicated | 4% | 2% | N/A | N/A | N/A | N/A | 3% | N/A | 5% | 2% | N/A | N/A | N/A |
| Decreasing/See positive signs | 4% | 3% | N/A | N/A | N/A | N/A | 5% | N/A | 4% | 3% | N/A | N/A | N/A |
| No one is helping, including Police | 3% | 6% | N/A | N/A | N/A | N/A | 2% | N/A | 6% | 2% | N/A | N/A | N/A |
| Need to remove them | 3% | 5% | N/A | N/A | N/A | N/A | 3% | N/A | 2% | 1% | N/A | N/A | N/A |
| Police are not always the answer | 3% | 0% | N/A | N/A | N/A | N/A | 0% | N/A | 3% | 4% | N/A | N/A | N/A |
| Just too many/They've taken over | 3% | 7% | N/A | N/A | N/A | N/A | 0% | N/A | 0% | 5% | N/A | N/A | N/A |
| Arvada is making an effort, but too challenging | 3% | 3% | N/A | N/A | N/A | N/A | 3% | N/A | 5% | 1% | N/A | N/A | N/A |
| Federal/National Issue | 2% | 0% | N/A | N/A | N/A | N/A | 3% | N/A | 0% | 3% | N/A | N/A | N/A |

Coded comments about crime or homelessness in Arvada

"Please feel free to share any comments you would like to make regarding crime and/or homelessness in Arvada."

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 113 | 73 | 11 | 21 | 104 | 7 | 73 | 40 |
| Need solutions/Current policies ineffective | 24% | 21% | N/A | N/A | 26% | N/A | 27% | 18% |
| Specific Personal/Business Incidents | 19% | 19% | N/A | N/A | 18% | N/A | 14% | 26% |
| Has Gotten/Getting worse | 18% | 17% | N/A | N/A | 17% | N/A | 19% | 17% |
| Specific Area Mentioned | 18% | 17% | N/A | N/A | 19% | N/A | 17% | 19% |
| Need to provide them services/Help | 11% | 16% | N/A | N/A | 11% | N/A | 16% | 3% |
| People don't feel safe/Are scared/Uncomfortable | 10% | 9% | N/A | N/A | 11% | N/A | 10% | 12% |
| More/Better Police needed | 9% | 11% | N/A | N/A | 10% | N/A | 7% | 12% |
| Not considering locations/Looking at relocating | 7% | 11% | N/A | N/A | 7% | N/A | 9% | 4% |
| Task force-related | 5% | 8% | N/A | N/A | 4% | N/A | 6% | 3% |
| Homelessness is complicated | 4% | 5% | N/A | N/A | 4% | N/A | 5% | 1% |
| Decreasing/See positive signs | 4% | 5% | N/A | N/A | 4% | N/A | 5% | 2% |
| No one is helping, including Police | 3% | 4% | N/A | N/A | 4% | N/A | 3% | 4% |
| Need to remove them | 3% | 3% | N/A | N/A | 3% | N/A | 2% | 5% |
| Police are not always the answer | 3% | 2% | N/A | N/A | 3% | N/A | 5% | 0% |
| Just too many/They've taken over | 3% | 0% | N/A | N/A | 2% | N/A | 0% | 7% |
| Arvada is making an effort, but too challenging | 3% | 3% | N/A | N/A | 3% | N/A | 3% | 2% |
| Federal/National Issue | 2% | 1% | N/A | N/A | 2% | N/A | 3% | 0% |

Data Tables Economic Growth Opinions

"How much do you support or oppose economic growth in the City of Arvada?" "How satisfied are you with the way in which the City of Arvada is managing economic growth and development?"

| | | Physical S | pace | | | Years in Bu | usiness | | | Number of Employees | | | |
|--|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|---------------------|--------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 271 | 83 | 56 | 47 | 29 | 62 | 76 | 53 | 79 | 101 | 72 | 54 | 44 |
| Support economic growth (strongly + somewhat) | 88% | 91% | 86% | 93% | N/A | 89% | 92% | 88% | 84% | 88% | 89% | 85% | 91% |
| Strongly support | 49% | 54% | 40% | 26% | N/A | 55% | 65% | 43% | 31% | 38% | 51% | 49% | 71% |
| base | 233 | 71 | 46 | 38 | 25 | 45 | 64 | 49 | 74 | 89 | 59 | 46 | 39 |
| Satisfied with growth mgmt. (extremely + very) | 33% | 32% | 22% | 24% | N/A | 46% | 42% | 18% | 24% | 36% | 34% | 22% | 36% |
| Extremely satisfied | 5% | 5% | 2% | 5% | N/A | 3% | 9% | 2% | 5% | 8% | 7% | 2% | 2% |

| | | 2022 Annual Re | venue | | Position | | Home Location | | |
|--|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | 271 | 171 | 37 | 51 | 232 | 36 | 176 | 95 | |
| Support economic growth (strongly + somewhat) | 88% | 88% | 92% | 86% | 90% | 78% | 88% | 88% | |
| Strongly support | 49% | 43% | 62% | 59% | 48% | 53% | 42% | 61% | |
| base | 233 | 146 | 32 | 43 | 203 | 28 | 158 | 75 | |
| Satisfied with growth mgmt. (extremely + very) | 33% | 34% | 25% | 37% | 31% | N/A | 30% | 37% | |
| Extremely satisfied | 5% | 6% | 2% | 5% | 5% | N/A | 6% | 3% | |

Data Tables Business Growth

"Do you want to grow your business or are you happy with the size you are at now?" "To what extent do you currently have the ABILITY to grow your business?" "How much are the following holding you back from expanding?"

| | | Physical S | pace | | | Years in Bu | isiness | | | Number of | Employees | | |
|---|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|-----------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 297 | 91 | 59 | 54 | 30 | 67 | 80 | 61 | 86 | 114 | 76 | 60 | 47 |
| Want to grow | 51% | 57% | 48% | 35% | 65% | 74% | 62% | 29% | 37% | 40% | 52% | 53% | 71% |
| Happy with how things are now | 43% | 35% | 51% | 57% | 26% | 22% | 37% | 68% | 50% | 52% | 43% | 38% | 29% |
| Want to downsize | 1% | 1% | 1% | 0% | 2% | 0% | 0% | 3% | 3% | 1% | 3% | 2% | 0% |
| base | 292 | 90 | 58 | 54 | 29 | 67 | 80 | 59 | 83 | 112 | 74 | 59 | 47 |
| Able to grow (completely + mostly) | 58% | 56% | 60% | 57% | N/A | 67% | 53% | 57% | 57% | 61% | 46% | 54% | 74% |
| Completely | 25% | 27% | 29% | 25% | N/A | 30% | 23% | 19% | 28% | 24% | 22% | 21% | 37% |
| base | ~231 | ~77 | ~49 | ~38 | ~25 | ~60 | ~68 | ~46 | ~64 | ~83 | ~61 | ~52 | ~45 |
| Lacking access to a sufficient number of qualified employees/staff | 40% | 42% | 45% | 31% | N/A | 28% | 36% | 53% | 47% | 17% | 33% | 57% | 61% |
| Lacking sufficient available space to expand | 30% | 29% | 30% | 20% | N/A | 35% | 40% | 12% | 24% | 23% | 33% | 33% | 35% |
| Lacking access to sufficient amount of capital | 28% | 42% | 16% | 16% | N/A | 41% | 34% | 12% | 21% | 25% | 20% | 39% | 30% |
| Having too many regulatory restrictions imposed by the City of Arvada | 28% | 31% | 20% | 2% | N/A | 30% | 27% | 17% | 34% | 15% | 32% | 35% | 36% |
| Lacking access to marketing resources and talent | 26% | 34% | 8% | 18% | N/A | 20% | 39% | 23% | 18% | 24% | 17% | 32% | 31% |
| Lacking sufficient public safety for your staff and/or customers | 21% | 23% | 15% | 21% | N/A | 23% | 14% | 28% | 22% | 15% | 12% | 28% | 35% |
| Lacking access to high-quality utilities (such as broadband internet) | 14% | 17% | 12% | 6% | N/A | 10% | 15% | 21% | 10% | 8% | 13% | 15% | 25% |
| Lacking a sufficient number of visitors to Arvada for customers | 13% | 15% | 2% | 14% | N/A | 21% | 16% | 5% | 7% | 10% | 13% | 17% | 13% |
| Lacking a sufficient number of residents in Arvada for customers | 10% | 9% | 6% | 11% | N/A | 15% | 15% | 4% | 3% | 10% | 7% | 9% | 13% |

An extreme amount + a moderate amount

Data Tables Business Growth

"Do you want to grow your business or are you happy with the size you are at now?" "To what extent do you currently have the ABILITY to grow your business?" "How much are the following holding you back from expanding?"

| | | 2022 Annual Re | evenue | | Position | | Home Location | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 297 | 185 | 40 | 55 | 252 | 41 | 190 | 107 |
| Want to grow | 51% | 45% | 69% | 65% | 51% | 51% | 46% | 59% |
| Happy with how things are now | 43% | 49% | 28% | 31% | 42% | 46% | 50% | 31% |
| Want to downsize | 1% | 2% | 3% | 0% | 2% | 0% | 2% | 1% |
| base | 292 | 181 | 39 | 55 | 247 | 41 | 186 | 106 |
| Able to grow (completely + mostly) | 58% | 53% | 76% | 64% | 59% | 53% | 56% | 60% |
| Completely | 25% | 22% | 25% | 40% | 24% | 31% | 25% | 24% |
| base | ~231 | ~144 | ~37 | ~46 | ~199 | ~32 | ~150 | ~85 |
| Lacking access to a sufficient number of qualified employees/staff | 40% | 32% | 41% | 61% | 39% | 46% | 33% | 51% |
| Lacking sufficient available space to expand | 30% | 27% | 24% | 37% | 28% | 43% | 30% | 28% |
| Lacking access to sufficient amount of capital | 28% | 32% | 25% | 22% | 30% | 19% | 28% | 29% |
| Having too many regulatory restrictions imposed by the City of Arvada | 28% | 24% | 30% | 40% | 26% | 36% | 24% | 34% |
| Lacking access to marketing resources and talent | 26% | 26% | 30% | 25% | 30% | 4% | 25% | 28% |
| Lacking sufficient public safety for your staff and/or customers | 21% | 16% | 33% | 25% | 21% | 21% | 16% | 30% |
| Lacking access to high-quality utilities (such as broadband internet) | 14% | 11% | 25% | 17% | 14% | 13% | 11% | 19% |
| Lacking a sufficient number of visitors to Arvada for customers | 13% | 14% | 2% | 17% | 14% | 7% | 12% | 14% |
| Lacking a sufficient number of residents in Arvada for customers | 10% | 10% | 7% | 13% | 10% | 6% | 10% | 9% |

An extreme amount + a moderate amount

Data Tables Business Optimism

"How likely do you think you will continue to be in business here in Arvada....?"

| | | Physical S | pace | | | Years in Bu | isiness | | | Number of | | | |
|---------------------------|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|-----------|--------|--------|-----|
| (extremely + very likely) | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | ~271 | ~84 | ~55 | ~49 | ~28 | ~65 | ~73 | ~55 | ~77 | ~104 | ~73 | ~52 | ~47 |
| Within the next year | 89% | 90% | 91% | 89% | N/A | 93% | 89% | 95% | 81% | 91% | 86% | 84% | 94% |
| Three years from now | 74% | 77% | 76% | 81% | N/A | 83% | 75% | 64% | 70% | 74% | 75% | 70% | 76% |
| Five years from now | 60% | 68% | 62% | 69% | N/A | 70% | 56% | 55% | 58% | 64% | 55% | 58% | 61% |

| | | 2022 Annual Re | evenue | | Position | | Home Location | | |
|---------------------------|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| (extremely + very likely) | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | ~271 | ~175 | ~38 | ~51 | ~231 | ~38 | ~174 | ~97 | |
| Within the next year | 89% | 87% | 94% | 91% | 87% | 98% | 89% | 90% | |
| Three years from now | 74% | 74% | 65% | 79% | 71% | 86% | 76% | 70% | |
| Five years from now | 60% | 59% | 49% | 68% | 58% | 72% | 62% | 56% | |



indicates approximate sample sizes shown due to multiple questions with possible variations in sample sizes included
 N/A indicates a sample size below n=30 and exclusion of that rating

Data Tables COVID-Related Ratings

"To what extent did COVID-19 impact your business?"

"How concerned are you about future waves of COVID-19 or other types of pandemics in the future?"

| | | Physical S | pace | | | Years in Bu | isiness | | | Number of Employees | | | |
|--|-------|--------------------|------------|----------------|--------------------------|-----------------|---------|----------|-----|---------------------|--------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 263 | 78 | 56 | 43 | 29 | 48 | 74 | 58 | 82 | 93 | 70 | 54 | 46 |
| COVID impact (major + moderate) | 64% | 82% | 51% | 50% | N/A | 64% | 66% | 67% | 61% | 59% | 60% | 63% | 80% |
| Major impact | 41% | 56% | 28% | 27% | N/A | 48% | 39% | 38% | 42% | 39% | 38% | 37% | 54% |
| base | 267 | 86 | 51 | 48 | 25 | 54 | 72 | 55 | 85 | 101 | 70 | 51 | 45 |
| Additional pandemic concern (extremely + very) | 34% | 37% | 17% | 36% | N/A | 34% | 37% | 32% | 32% | 42% | 28% | 24% | 36% |
| Extremely concerned | 4% | 2% | 1% | 5% | N/A | 2% | 2% | 3% | 7% | 4% | 8% | 0% | 3% |

| | | 2022 Annual Re | venue | | Position | | Home Location | | |
|--|-------|----------------|---------------|-------|----------|-----|--------------------|-----|--|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | 263 | 157 | 38 | 54 | 223 | 37 | 168 | 95 | |
| COVID impact (major + moderate) | 64% | 61% | 72% | 66% | 63% | 66% | 60% | 71% | |
| Major impact | 41% | 39% | 42% | 47% | 39% | 51% | 38% | 45% | |
| base | 267 | 165 | 36 | 51 | 232 | 32 | 175 | 92 | |
| Additional pandemic concern (extremely + very) | 34% | 35% | 17% | 36% | 34% | 34% | 40% | 23% | |
| Extremely concerned | 4% | 5% | 0% | 5% | 4% | 4% | 5% | 3% | |



Data Tables Employee-Related Ratings

"Are your employees back to work at your office/store or are some continuing to work remotely?"

"Do your employees live in Arvada, or do at least some commute to the City?"

"Is the availability of affordable residential housing important to your ability to hire and retain qualified employees?"

"Is finding and retaining qualified employees more or less difficult today than it was prior to the COVID-19 pandemic?"

"Do you believe the mental health of your employees is better, worse or unchanged today compared to before the COVID-19 pandemic?"

| | | Physical S | pace | | | Years in Bu | usiness | | | Number of | Employees | | |
|--|-------|--------------------|------------|----------------|--------------------------|--------------------|---------|----------|-----|-----------|-----------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 265 | 85 | 57 | 41 | 29 | 60 | 75 | 55 | 73 | 88 | 74 | 56 | 47 |
| Everyone is back to working at the office/store | 77% | 88% | 72% | 54% | N/A | 79% | 76% | 77% | 76% | 68% | 80% | 86% | 78% |
| Mixed | 12% | 12% | 25% | 8% | N/A | 5% | 13% | 15% | 16% | 9% | 7% | 13% | 22% |
| Everyone is working remotely | 11% | 0% | 3% | 38% | N/A | 16% | 11% | 8% | 9% | 23% | 13% | 1% | 0% |
| base | 270 | 86 | 57 | 40 | 30 | 63 | 76 | 55 | 74 | 93 | 74 | 56 | 47 |
| All employees live in Arvada | 33% | 21% | 31% | 75% | 9% | 30% | 31% | 38% | 34% | 60% | 35% | 9% | 13% |
| Half or more, but not all | 29% | 37% | 38% | 5% | 26% | 29% | 28% | 25% | 34% | 8% | 37% | 38% | 44% |
| Less than half | 27% | 31% | 30% | 5% | 51% | 26% | 32% | 27% | 22% | 14% | 21% | 45% | 35% |
| base | 280 | 87 | 57 | 46 | 30 | 66 | 77 | 57 | 78 | 102 | 75 | 56 | 47 |
| Housing availability is important for hiring/retention | 44% | 52% | 39% | 38% | 44% | 48% | 44% | 40% | 44% | 27% | 42% | 56% | 66% |
| base | 279 | 87 | 57 | 45 | 30 | 66 | 77 | 56 | 78 | 101 | 75 | 56 | 47 |
| Finding/retaining employees more difficult today | 48% | 60% | 47% | 24% | 35% | 36% | 43% | 51% | 62% | 26% | 42% | 63% | 78% |
| Unchanged | 25% | 20% | 15% | 40% | 35% | 22% | 26% | 23% | 26% | 28% | 28% | 24% | 15% |
| Less Difficult Today | 2% | 1% | 2% | 0% | 10% | 6% | 0% | 1% | 0% | 0% | 5% | 1% | 2% |
| base | 276 | 87 | 57 | 43 | 30 | 66 | 77 | 56 | 75 | 99 | 74 | 56 | 47 |
| Employee mental health is better | 5% | 7% | 4% | 3% | 4% | 9% | 6% | 2% | 2% | 3% | 8% | 7% | 2% |
| Unchanged | 35% | 34% | 47% | 39% | 60% | 20% | 32% | 42% | 49% | 34% | 38% | 44% | 22% |
| Worse | 32% | 33% | 30% | 30% | 22% | 34% | 31% | 33% | 32% | 27% | 24% | 30% | 57% |

N/A indicates a sample size below n=30 and exclusion of that rating Columns may not sum to 100% due to don't know responses which are not shown

Data Tables Employee-Related Ratings

"Are your employees back to work at your office/store or are some continuing to work remotely?"

"Do your employees live in Arvada, or do at least some commute to the City?"

"Is the availability of affordable residential housing important to your ability to hire and retain qualified employees?"

"Is finding and retaining qualified employees more or less difficult today than it was prior to the COVID-19 pandemic?"

"Do you believe the mental health of your employees is better, worse or unchanged today compared to before the COVID-19 pandemic?"

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|--|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 265 | 162 | 38 | 53 | 222 | 40 | 166 | 99 |
| Everyone is back to working at the office/store | 77% | 74% | 88% | 75% | 79% | 67% | 74% | 82% |
| Mixed | 12% | 8% | 12% | 25% | 9% | 26% | 9% | 17% |
| Everyone is working remotely | 11% | 18% | 0% | 0% | 12% | 8% | 18% | 1% |
| base | 270 | 166 | 39 | 53 | 227 | 40 | 170 | 100 |
| All employees live in Arvada | 33% | 44% | 23% | 11% | 36% | 16% | 49% | 9% |
| Half or more, but not all | 29% | 23% | 44% | 38% | 28% | 30% | 28% | 30% |
| Less than half | 27% | 18% | 33% | 41% | 24% | 44% | 15% | 46% |
| base | 280 | 175 | 39 | 53 | 237 | 40 | 179 | 101 |
| Housing availability is important for hiring/retention | 44% | 38% | 48% | 59% | 46% | 34% | 41% | 50% |
| base | 279 | 174 | 39 | 53 | 236 | 40 | 178 | 101 |
| More Difficult Today | 48% | 34% | 60% | 83% | 45% | 63% | 38% | 63% |
| Unchanged / The Same | 25% | 29% | 22% | 10% | 25% | 20% | 28% | 19% |
| Less Difficult Today | 2% | 0% | 6% | 3% | 2% | 2% | 2% | 2% |
| base | 265 | 171 | 39 | 53 | 233 | 40 | 175 | 101 |
| Employee mental health is better | 77% | 6% | 4% | 5% | 5% | 5% | 6% | 4% |
| Unchanged | 12% | 32% | 46% | 36% | 36% | 33% | 36% | 34% |
| Worse | 11% | 30% | 35% | 43% | 33% | 27% | 28% | 39% |

Data Tables AEDA-Specific Ratings

"Are you aware of the Arvada Economic Development Association (AEDA)?" "How would you describe your overall impression of AEDA?" "When was the last time you interacted with AEDA?"

| | | Physical S | Space | | | Years in Bu | usiness | | | Number of Employees | | | |
|---------------------------------------|-------|--------------------|------------|----------------|--------------------------|--------------------|---------|----------|-----|---------------------|--------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 281 | 86 | 57 | 49 | 30 | 66 | 75 | 58 | 80 | 105 | 72 | 57 | 47 |
| Aware of AEDA | 55% | 56% | 54% | 55% | 48% | 31% | 66% | 68% | 57% | 56% | 46% | 63% | 53% |
| base | 151 | 46 | 35 | 26 | 14 | 21 | 49 | 34 | 47 | 59 | 34 | 32 | 26 |
| Impression of AEDA (excellent + good) | 42% | 39% | 45% | N/A | N/A | N/A | 46% | 54% | 27% | 38% | 33% | 31% | N/A |
| Excellent | 17% | 12% | 12% | N/A | N/A | N/A | 19% | 30% | 8% | 12% | 8% | 10% | N/A |
| base | 151 | 46 | 35 | 26 | 14 | 21 | 49 | 34 | 47 | 59 | 34 | 32 | 26 |
| Within the last year | 23% | 19% | 17% | N/A | N/A | N/A | 23% | 26% | 20% | 18% | 14% | 20% | N/A |
| 1-3 years ago | 11% | 21% | 12% | N/A | N/A | N/A | 15% | 8% | 8% | 1% | 15% | 10% | N/A |
| More than 3 years ago | 12% | 5% | 16% | N/A | N/A | N/A | 10% | 15% | 18% | 10% | 8% | 19% | N/A |
| Never | 43% | 37% | 43% | N/A | N/A | N/A | 43% | 40% | 43% | 54% | 55% | 37% | N/A |
| Don't remember/Not sure | 11% | 17% | 11% | N/A | N/A | N/A | 10% | 11% | 11% | 16% | 8% | 15% | N/A |



Data Tables AEDA-Specific Ratings

"Are you aware of the Arvada Economic Development Association (AEDA)?" "How would you describe your overall impression of AEDA?" "When was the last time you interacted with AEDA?"

| | | 2022 Annual Re | venue | | Position | | Home Location | |
|---|-------|----------------|---------------|-------|----------|-----|--------------------|-----|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non |
| base | 281 | 175 | 39 | 53 | 239 | 39 | 181 | 100 |
| Aware of AEDA | 55% | 53% | 76% | 49% | 57% | 43% | 55% | 55% |
| base | 151 | 89 | 27 | 29 | 133 | 17 | 100 | 51 |
| Impression of AEDA (excellent + good) | 42% | 33% | N/A | N/A | 41% | N/A | 37% | 49% |
| Excellent | 17% | 9% | N/A | N/A | 17% | N/A | 11% | 27% |
| base | 151 | 89 | 27 | 29 | 133 | 17 | 100 | 51 |
| Interacted with AEDA within the last year | 23% | 16% | N/A | N/A | 23% | N/A | 12% | 41% |
| 1-3 years ago | 11% | 5% | N/A | N/A | 11% | N/A | 13% | 6% |
| More than 3 years ago | 12% | 13% | N/A | N/A | 14% | N/A | 10% | 16% |
| Never | 43% | 53% | N/A | N/A | 41% | N/A | 54% | 24% |
| Don't remember/Not sure | 11% | 14% | N/A | N/A | 12% | N/A | 11% | 12% |



Data Tables Other Sources

"Are you a member of the Arvada Chamber of Commerce?" "How do you get news or information about what is happening in Arvada?"

| | | Physical Space | | | | Years in Business | | | | Number of Employees | | | |
|---|-------|--------------------|------------|----------------|--------------------------|-------------------|---------|----------|-----|---------------------|--------|--------|-----|
| | Total | Retail/ Service | Commercial | Home- Based | Industrial/ Warehouse | Less than three | 3 to 10 | 11 to 19 | 20+ | 1 | 2 to 4 | 5 to 9 | 10+ |
| base | 283 | 87 | 57 | 49 | 30 | 65 | 77 | 58 | 81 | 106 | 74 | 57 | 46 |
| Arvada Chamber of Commerce member | 19% | 25% | 19% | 7% | 22% | 13% | 28% | 12% | 20% | 10% | 11% | 28% | 34% |
| base | 266 | 81 | 53 | 49 | 26 | 61 | 72 | 55 | 76 | 102 | 70 | 51 | 43 |
| The Arvada Report (bi-monthly newsletter, printed and available online) | 59% | 47% | 71% | 71% | N/A | 39% | 52% | 77% | 72% | 63% | 63% | 51% | 56% |
| Social Media, such as Facebook, Twitter or LinkedIn | 42% | 40% | 35% | 52% | N/A | 45% | 41% | 54% | 32% | 46% | 43% | 35% | 39% |
| City of Arvada email newsletter | 41% | 44% | 34% | 36% | N/A | 37% | 54% | 26% | 43% | 40% | 34% | 54% | 36% |
| Arvada Press | 32% | 21% | 24% | 53% | N/A | 27% | 38% | 19% | 42% | 44% | 30% | 27% | 18% |
| Arvada Economic Development Association emails to all businesses | 28% | 35% | 36% | 24% | N/A | 24% | 39% | 18% | 27% | 28% | 19% | 39% | 28% |
| Nextdoor online community app | 25% | 16% | 31% | 47% | N/A | 21% | 26% | 30% | 24% | 33% | 31% | 13% | 12% |



Data Tables Other Sources

"Are you a member of the Arvada Chamber of Commerce?" "How do you get news or information about what is happening in Arvada?"

| | | 2022 Annual Rev | venue | | Position | | Home Location | | |
|---|-------|-----------------|---------------|-------|----------|-----|--------------------|-----|--|
| | Total | <\$500K | \$500K – \$1M | \$1M+ | Owner | Non | Arvada Resident | Non | |
| base | 283 | 177 | 39 | 53 | 240 | 40 | 183 | 100 | |
| Arvada Chamber of Commerce member | 19% | 14% | 33% | 20% | 19% | 17% | 18% | 19% | |
| base | 266 | 168 | 35 | 50 | 226 | 37 | 177 | 89 | |
| The Arvada Report (bi-monthly newsletter, printed and available online) | 59% | 61% | 65% | 55% | 61% | 48% | 68% | 44% | |
| Social Media, such as Facebook, Twitter or LinkedIn | 42% | 46% | 49% | 20% | 45% | 22% | 47% | 33% | |
| City of Arvada email newsletter | 41% | 38% | 42% | 51% | 41% | 44% | 38% | 47% | |
| Arvada Press | 32% | 39% | 25% | 14% | 35% | 15% | 45% | 10% | |
| Arvada Economic Development Association emails to all businesses | 28% | 26% | 42% | 28% | 29% | 23% | 27% | 31% | |
| Nextdoor online community app | 25% | 32% | 17% | 8% | 27% | 10% | 34% | 8% | |

